

THE PROTESTANT WORK ETHIC AND SOCIAL ATTRIBUTIONS:
A MATTER OF ORIENTATION, CONTROL, OR CLARITY?

By

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When Penn State football coach Joe Paterno was asked why his players did not wear their names on the backs of their uniforms, he replied that no single player could win or lose a game by himself. The only thing that mattered, Paterno argued, was how the team performed. While it is true only my name appears on the preceding page, I must concur with Coach Paterno that individualism of supportive people, like dissonance, like everything on which I have been involved during the past five years, would never have materialized.

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**THE PROTESTANT WORK ETHIC AND SOCIAL ATTRIBUTIONS:
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By

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The purpose of my dissertation was to investigate one reason why the Protestant Work Ethic (PWE) is associated with the tendency to attribute social (vs. personal) responsibility to those who suffer from social ills. I hypothesized that endorsement of the PWE may be associated with the belief that people who suffer from social ills do so because they have failed to behave in a responsible manner. I operationalized "responsibility" using the Triangle Model of Responsibility, which states that a person's responsibility is a function of his or her obligation, his situation, control over the situation, and whether clear rules exist in the situation. In the first experiment, participants were given 30 questions to rank-order and rate for their usefulness in assessing whether person's perception of a neutral character's responsibility in a situation. I expected the PWE to be positively associated with

obligation and control questions being ranked higher and rated as more valuable than clarity questions. However, this hypothesis was not supported.

In the second experiment, participants were given information about a control character's obligation, control, or clarity in a situation and asked to rate how much obligation, control, and clarity that control character had in the situation. In addition, participants made an estimation of how successful the control character would be in the situation. Here, engaged psychologically the control character was with the task, how much positive affect the control character should experience for a quality performance, and how much negative affect the control character should experience for a poor performance. Participants tended to infer more obligation and control information than clarity information. PWE was directly associated with inference of obligation and control, but not clarity. PWE was also directly associated with estimates of success for the character, perceptions of the character's psychological engagement in the task, and the belief that the character should experience negative affect for a poor performance. Results are discussed with respect to how such information may play a role in the social attributions of those rendering the PWE.

REVIEW OF THE LITERATURE

He who sows seeds for himself, sows for others,
will not receive the reward of God.

The Prophet Muhammad

There is a man diligent in his business. He shall stand before kings.

Proverbs XXII, 29

Almost twenty years ago, both Jaberis (1979) and Kahen (1980) argued that the world is experiencing a decline in the work ethic, an attitude that undermines the importance of hard work, the rewarding of those who succeed in their efforts, and the punishing of those who fail in their efforts. As the worldwide level of structural unemployment rises, Kahen contended, societies would become biased toward the unemployed and others who are "down on their luck." Such conditions would cause to be perceived as somewhat typical – and not deserving of reward or punishment. Indeed, some researchers claim that there has in fact been a decline in the work ethic (e.g., Hood, David, Aches, & Goherty, 1989). Such conclusions, however, tend to be based on societal trends. Within any society, there will be significant variation in the extent to which individuals embrace the work ethic (or any other attitude). The purpose of the proposed research is to assess why it is that people who value the work ethic believe

that those who sinned in their duties should be rewarded and those who fail in their duties should be punished.

The origins of the 'work ethic' to which Inghels (1979) and Kahen (1980) were referring can be traced to Max Weber's (1864-1920) 1900 *The Protestant Ethic and the Spirit of Capitalism*. The basic premise of Weber's writing is relatively simple: the Protestant Work Ethic provided moral and religious justification for the accumulation of wealth. He reasoned from his belief that certain elements of Protestantism played a role in the rise of modern capitalism. In his two-part article, originally published in German and translated into English by Talcott Parsons, Weber proposed that the Protestant Reformation produced profound changes in the prevailing attitudes toward work during the 1500s. Specifically, prior to the Reformation, work had been widely regarded as a burden, something that was a necessary means for livelihood. Weber contended that religious reformers, such as Martin Luther, rebuffed that all forms of work, no matter how seemingly menial, possessed inherent dignity and worth. To Weber, hard work was the surest sign that an individual was a true Christian. In order for a capitalist society to thrive, individuals in the system must subscribe to certain Protestant (i.e., being self-disciplined and honest, working hard, saving time carefully, valuing one's point rather than using them for hedonistic pleasures, and having faith in the rewards of a just God). His writing incorporated elements of many social sciences, including not only religion, but also psychology, and political science, and economics. By

disappointing many different disciplines. Weber's thesis had strong explanatory power.

Given the strong religious overtones of Weber's (1918) thesis, and that he is primarily tied there according to the development of capitalism, it may not be surprising that Weber's work has evoked many debates and criticisms about the specific role of the Protestant Work Ethic in the rise of capitalism. One supporter of Weber's thesis was Tönnies (1901), who noted that work is a common calling in Catholicism, one form of Protestantism. As discussed in A.H. Green (1972), some economic historians (e.g., Hirst and Thompson, 1981) also endorsed Weber's belief that Protestantism was one element in the rise of capitalism. However, such commentators characterised not just only one element in the rise of the economic system, and they felt Weber neglected these other elements: such as prevailing political systems that were receptive to capitalism ideas (it must be noted that even a cursory inspection of Weber's thesis reveals that he actually did discuss many of these other elements; he is interested, however, for de-emphasizing their importance relative to that of Protestantism). Echoing this sentiment, some sociologists (e.g., Ratzsch, 1988, cited in A.H. Green, 1974) questioned the religious origins of capitalism—perhaps it arose out of existing material conditions of a civilisation. European civilisation, with its relative abundance of material resources, was simply in a better economic position to implement the development of capitalism than were other civilisations, which may have been even more religious than Europe. With respect to the importance of Protestantism per se in the evolution of capitalism, Warner (1981, cited in A.H.

Gross, 1970) argued that capitalism emerged before the birth of Protestantism, and he strongly traced the development of capitalism to the economic practices of Judaism. Furthermore, it is highly unlikely that other religions (e.g., Islam) and other Christian denominations (e.g., Catholics) are fundamentally opposed to capitalism (cf. Rodrik, 1991). Not to deny the importance of state-exchanges (see R.W. Gross, 1970) and LeBaron & Roth, 1993 for a provocative series of critiques of Weber's claims), such an analysis is beyond the scope of the proposed research.

As can be gleaned from the above discussion, it is critical to realize that an individual need not belong to a Protestant-denomination to belong to the Protestant Work Ethic. As Friedman (1998) and Molmud (1997) both commented, the "Protestant Work Ethic" is also simply a term used to describe people who *glorify* work, or view the world their lives. It has minimal if any, connection to being Protestant, Christian, or even religious at all. Perhaps the most straightforward characterization of an individual who adheres to the Protestant Work Ethic was provided by Ben-Ner (1979):

The Protestant (work) ethic is an orientation towards work which emphasizes dedication to hard work, attainment of immediate rewards, conservation of resources, the saving of surplus wealth, and the avoidance of idleness and waste at any time. (p. 203)

Clearly, such a description could apply to a research effort as easily as it could to a devout Protestant. Perhaps Andrew Carnegie (1881, 1965) a poor immigrant from Scotland who later founded the American steel industry, best captured the essence of the Protestant Work Ethic:

Aim for the highest: never over a bar room, do not reach higher; or if at all only at meals: never speculate: never advance beyond your neighbor's last foot; make the few's minutes yours: break debts only to more masters: concentrate: put all your eggs in one basket and watch that basket, expenditure always within revenue, busy, be not negligent, for as Emerson says 'no-one can cheat you out of ultimate success but yourself.' (1960, p. 93)

People of all religions, not just Protestants, simultaneously follow Carnegie's advice.

In an extensive analysis of philosophical writings on the Protestant Work Ethic, David Channing (1986) delineated eight characteristics of people who endorse this systematic view of work. The broad meaning of the Protestant Work Ethic refers to one or more of the following values:

1. People have a moral and religious obligation to fill their lives with busy physical toil. For some, this means that hard work effort, and drudgery are to be valued for their own sake; physical pleasure and enjoyment are to be channelled, not an explicit statement of methodical rigor as the only acceptable way to live.
2. Men and women are expected to spend long hours at work, with little or no time for personal recreation and leisure.
3. A worker should have a dependable attendance record, with low absences and tardiness.
4. Workers should be highly productive and produce a large quantity of goods or services.
5. Workers should take pride in their work and do their jobs well.
6. Employees should have feelings of commitment and loyalty to their employers, their company, and their work group.
7. Workers should be achievement-oriented and constantly strive for promotions and advancement. High-status jobs with prestige and the respect of others are important indicators of a "good" person.

8. People should acquire wealth through honest labor and retain it through thrift and wise investments. Property is desirable, extravagant and waste should be avoided. (p. 28)

Recently, psychological research has investigated how individuals who used to endorse the Protestant Work Ethic differ in their social perceptions and attributions from those who had not to endorse the Protestant Work Ethic (PWE). McClelland (1981) synthesized the extant psychological research on the PWE. He argued that parents' PWE beliefs determine child-rearing practices or markers such as independence, delay of gratification, and desire for mastery over the environment. Parents who practice such child-rearing practices will develop children who have a strong achievement motivation, and a rather strong achievement motivation that leads a person to become successful in a capitalistic economy. McClelland then rebranded the PWE as a facet of achievement motivation. But as Frey (1984a, b) demonstrated although achievement motivation and PWE are mutually related, they are far from overlapping constructs and may not be related in the manner that McClelland postulated. Using cross-lagged correlational techniques, Frey found that at a societal level, need for achievement is as much a consequence as a cause of economic prosperity. Consequently, Furuseth (1990b) argued that the need for achievement is one component of the PWE. In addition, Furuseth (1990b) criticized McClelland's research for its often unspecific nature (e.g., the use of psychoanalytic techniques to tap into a person's achievement motivation).

According to Furuseth (1990a, b), the most commonly used measure of PWE beliefs is a 15-item scale constructed by Maslin and Gurett (1971). That scale, which

can be viewed in Appendix A, has been employed in several studies investigating the impact that a person's extent of FWE endorsement has on their attributions for different social phenomena. These investigations have yielded a consistent result: That is, people who score high on the measure of the FWE tend to make stronger internal attributions for these phenomena than do people scoring low on this measure. I will now detail several such investigations.

In an examination of the causes of unemployment, Furdum (1982) identified three prevailing causes: *Individualistic* attributions place the cause of unemployment on the unemployed themselves (e.g., laziness and lack of effort). This type of explanation is due to an internal attribution. *Situational* attributions place the cause of unemployment on governmental or economic forces (e.g., the policies and strategies of the present government). Finally, *Biological* attributions place the cause of unemployment on chance—luck or fate (e.g., just bad luck). These latter two causes are due to external attributions. Furdum found that high FWE scorers employed individuals the causes of unemployment more than did low FWE scorers. Given that high FWE scorers believed that the main cause of unemployment rested with the unemployed themselves, it is not surprising that Furdum also found that high FWE scorers also less supportive of welfare than low FWE scorers.

Because unemployment can have not only a negative financial impact, but also a negative psychological impact on the unemployed (e.g., Catalano, Herman, & McCormick, 1997; Kilpatrick & Tiers, 1981; Wadsworth & Blackham, 1994), psychologists have examined how people believe it should be alleviated. In a study of

suggestions to reduce unemployment, Patrick Sharkey (1998) found that such suggestions were related to endorsement of the FWB. For instance, high FWB scores supported long-extended reform measures (e.g., "We must reduce unemployment benefits") more than did low FWB scores. In addition, high FWB scores tended to be against increased government spending to stimulate the economy more than low FWB scores. In summary, people who endorse the FWB tend to attribute unemployment to the unemployed themselves, and perhaps as a result, tend to be opposed to welfare and other external (governmental) interventions to solve this socio-economic dilemma.

One possible outcome for people who experience unemployment is that they will receive welfare money from their government. Fardian (1984) examined the perceptions of 158 adults toward welfare recipients. People who strongly endorsed the FWB tended to perceive welfare recipients as lazy and more dishonest than people who less strongly endorsed the FWB. In addition, high FWB people more than low FWB people believed that it was not difficult to exist on welfare, and that welfare recipients suffered mental stigmas while receiving from public benefits. To note who strongly endorses the FWB, a person receiving welfare (i.e., who is not working for a living) is failing to engage in a behavior (work) that is an essential part of economic life. Thus, it follows that people who strongly endorse the FWB would hold such negative attitudes toward welfare recipients.

If a person's unemployment is prolonged, welfare payments will eventually cease. This may leave people who experience prolonged unemployment in a state of

poverty. Rather than examining how the FWE is related to attitudes like unemployment, suggestions for reducing unemployment, or attitudes toward welfare recipients, MacDonald (1972) specifically examined how the FWE is related to attitudes toward the poor and attitudes toward poverty. A total of 181 American college students completed the Morin and Garret (1971) FWE scale and MacDonald's (1972) 12-item Attitudes Toward Poverty Scale. As hypothesized there was a significant correlation between FWE scores and negative attitudes toward the poor and attitudes toward poverty ($r = .40$). Thus, not only do high-FWE individuals, when compared with low-FWE individuals, tend to attribute unemployment more to internal causes and to recommend tough-minded welfare measures, they also are more negative toward those who live in poverty. MacDonald (1972) attributed this finding to "the preoccupation with selfness (through work) of those who endorse the Protestant Work Ethic." (p. 121). High-FWE individuals may not perceive people in poverty as fulfilling the obligation (i.e., work) to secure their selfness.

In reviewing these studies and explanations of them, Furrman (1996b) subsequently argued that the results of these and other investigations of the FWE and social perceptions were not simply a product of several information-processing, but were linked to peoples' cognitive-affective systems. As he stated, "FWE values influence the way people explain a widely different range of events, including the causes of unemployment. Thus the FWE can be seen as an organizing cognitive system through which the social world is perceived and 'explained'" (p. 112).

It is no effort to better understand how the PWE is "helping people" cognitive-affective systems, Farnham (1987) examined the relationship between the PWE and a variety of personal and extrapersonal values (cf. Rotundo, 1973). Rotundo conceptualized a value as "an enduring, belief that a specific mode of conduct (extrapersonal value) or end-state of existence (personal value) is personally or socially preferable to an opposite or converse mode of conduct or end-state of existence" (p. 3). It is the relationship between PWE and extrapersonal values that is of particular interest to the proposed research. Two hundred fifty six participants completed the Martin and Gieson (1911) PWE scale, and ranked Rotundo's 18 extrapersonal values (e.g., capable, dignified, loving, the complete list appears in Farnham, 1987, p. 420, and in Rotundo, 1973, p. 34) from most important to least important. These value rankings were subsequently transformed to z scores corresponding to 18 equal areas under the normal distribution curve. Using a step-wise multiple regression, Farnham found that the value of responsibility was significantly predictive of PWE scores. That is, people who tend to value responsibility tend to have high PWE scores. Further (1984) found similar results in a study of the PWE, conscientiousness, and values. In addition, MacDonald (1971a) found a positive association between PWE and the value of social responsibility ($r = .37$). Thus, these studies suggest that one reason why high-PWE individuals make stronger internal attributions for social phenomena is that they, relative to low PWE individuals, value responsibility. To high-PWE individuals, perhaps those who are unemployed, are widows, or living in poverty have needed such end-states because they lack a sense of responsibility. Such a relation-

of ascribed value may contribute to the general finding that high FWE individuals relative to low FWE individuals make stronger internal attributions for social desirability phenomena (cf. Baumeister, Vohs, & Tice, 1994).

If ascribed responsibility is a characteristic value of high-FWE individuals, it is necessary to understand precisely what is meant by the term "responsibility." In Feshbach's (1967) and Rotter's (1973) research, responsibility is used as a multidimensional score. However, an inspection of the philosophical and psychological literatures reveals that this term has been used in as few as six different capacities (Schlenker, 1987; Schlenker, Feshbach, Fournier, Murphy, & Lounsbury, 1984). The first usage of the term responsibility is to refer to causation of some event. Kelley's (1967) circumplex model of attributions is an example of responsibility in the sense of causation. Kelley proposed that observers will rule that an individual caused some event to the extent that the person's behavior is distinctive (the person behaves the same way in other situations), consistent (the person behaves the same way in this particular situation over time), and free from co-occurrence in behavior (how often people behave the same way in this particular situation). Specifically, when distinctiveness is low, consistency is high, and co-occurrence is low, observers will attribute the cause of the behavior to something internal to the individual who performed it.

A second way in which the term responsibility has been used is to refer to the moral capacity to behave in a certain manner (Eas, 1984). Children, as compared with adults, are often absolved of responsibility for their actions because they are

assumed not to possess the ability (i.e., mental capacity) to foresee the consequences of their behavior. Thus, when a young child commits a murder, who is rarely held responsible for his or her action (as evidenced by not being sent to jail for life or sentenced to death, two sentences that are typical for an adult murderer), because it is assumed that child lacked the mental capacity to understand the magnitude of the behavior.

Responsibility has also been used to refer to a person's mental state as it relates to individual actions that will or bring about some outcome. In his seminal book *The Psychology of Interpersonal Relationships*, Fritz Heider (1958) proposed five levels for judging a person's responsibility: his increasing reliance on the notion of responsibility as a mental state. The first level of responsibility is the association principle. People are responsible by association if they are in any way connected to some outcome. People may hold a weatherperson responsible by association for a forecasted rainfall because she discussed the possible weather-related events that prevent causing a forecast. Heider's second level called of *contamination*, at this level, people are held responsible for the outcomes of their actions, even if they could not have foreseen the consequences of those actions. For instance, a child may spill her milk at the dinner table reaching for something on the table, although the child did not intend to spill the milk, her parents may still hold her responsible for this action. Perhaps by allowing her to walkholding dinner. The third level of responsibility is that of *foreseeability*, at this level, people are held responsible only if in fact they could have reasonably *foreseen* the consequences of their actions prior to engaging in

them. A person may be held responsible for another individual's death if she lost control of a car while driving at 120 miles per hour. Although it was not in the person's plan to kill another, most people would still hold the driver responsible because the consequence of such a driving speed means that most people can reasonably foresee. The fourth level of responsibility is that of intention; at this level, people are held responsible to the extent they intended to bring about certain consequences. Finally, the fifth level of responsibility is that of mitigating circumstances; at this level, responsibility is shifted downward to the extent that other factors may have surrounded a person's behavior. Returning to the previous example, if the driver travelling at 120 miles per hour was doing so because she was being chased by a criminal on foot, then should her car have caused the death of another person, less responsibility might be attributed to her than before because of this factor. These five levels of responsibility are generally regarded as gradual increases in sophistication of responsibility attributions (Feshbach & Jagers, 1980; Schlenker et al., 1994; Shaw & Clarke, 1999).

A fourth way in which responsibility has been conceptualized is as a personal obligation arising out of need or legal rules of conduct (e.g., Hart, 1968). For instance, suppose there are two students in a class, and one has been absent for several weeks. Upon returning, the absent student asks the other if he can borrow her notes because he has been in the hospital during the past several weeks. In a situation in which a person has had an unfortunate consequence befall him, many people will feel a sense of moral obligation to help that person (cf. Berkowitz, 1972). If

however, the student missed several weeks of class because of taking a prolonged vacation, then it is likely that the other student would not feel a sense of moral obligation to help that person.

Hastings (1953, 1960) conceptualized responsibility in a different way. She specified that responsibility judgments depend not simply on what a person should have done in a situation, but also what a person should have done in a situation given her or her moral rules. Parents may be held responsible for the behaviors of their children, supposedly, a child's behavior will reflect how the parent fulfilled her or her social role of "parent," a role that entails teaching the child appropriate behaviors. If the child behaves adversely, the parent will be criticized/punished for a job well-done, if the child misbehaves, the parent will often be blamed for the child's conduct.

Lastly, responsibility has also meant being accountable for one's actions (Fuchs and Jorgens, 1960). This meaning of responsibility focuses on making judgments of others for the purpose of rewarding those who perform adequately and punishing those who fail to perform to some acceptable level. For instance, a student in a class is responsible in this sense because s/he needs to perform at a certain level (i.e., demonstrate a certain level of mastery of course content) to earn a particular grade. Thus, the student is responsible to the teacher for demonstrating course content mastery.

Thus, there are certainly many meanings of the term "responsibility." The difficulty of operationalizing the concept of responsibility is perhaps evidenced in Robinson's (1967, cited in Robinson, 1973) own validation of his 18 item and 31

instrumental values. Of these 36 values, all but one demonstrated a two-point reliability of greater than 0.70, that one value was responsibility. Although Rotundo offered an explanation for this finding, perhaps the rather vague nature of the concept of "responsibility" contributed to this low level of reliability. The same participants may have interpreted the value of responsibility differently on the different testing occasions. Both Rotundo and Furdan (1987) simply used the term as a unidimensional concept. However, from the preceding discussion, it may be reasonably concluded that "responsibility" is by its nature a multidimensional concept. From their research, it is unclear which of the three meanings that participants were inferring.

Given the potential conceptual confusion surrounding the concept of responsibility, Rotundo (1984), Rotundo, Wingold, & Liberman, (1983), Rotundo et al., (1984) provided a framework that integrated these various notions of responsibility. The *Triangle Model of Responsibility* can be used to assess the processes and information people use when making attributions of responsibility for their own and other people's behavior and behavioral outcomes. This model conceptualizes responsibility as "the attribute that connects an actor with an event" (Rotundo et al., 1984, p. 640). Specifically, this model posits that there are combinations of three pieces of information observers use when making attributions of responsibility for a person's behavior and behavioral outcomes.

The first piece of information used to determine an individual's level of responsibility is the *principles* for behavior on a given occasion. These are the

rules by which an individual should abide. For example, one common prescription in our society is that it is wrong to kill another human being, and the individual who breaks such a prescription is usually subject to social sanctioning.

The second piece of information used to determine an individual's level of responsibility is the *goal* to which the prescriptions apply. To contrast the previous example, the event is killing another human being.

The *qualifiers* of information used to determine an individual's level of responsibility is the person's *identity*, as it applies to the prescriptions and the event. Although in our society it is a prescription not to kill another human being, a person's identity may well enable that person to kill another human being (e.g., a person electrocuted by virtue of his identity, is indeed exempt for the general prescription not to kill, but as that, must at times follow a prescription to kill another human being).

As for simple example discussed, each piece of information in isolation is not always informative about a person's level of perceived responsibility in a given situation. Consequently, these three basic pieces of information must be analyzed to gain a clearer sense of an individual's level of perceived responsibility in a given situation. Each of the three possible combinations of the three basic pieces of information shall now be discussed.

According to the Triangle Model of Responsibility, each combination of the three basic pieces of information can be conceptualized as a *linkage*. There are thus three linkages that combine to form what appears to be a triangle, hence the name of

the model. The first weak link is the prescription affects link. This is a measure of the extent to which rules of conduct apply to a person because of that person's actual or perceived characteristics, roles, and/or beliefs. It reflects Harsanyi's (1975, 1944) notion of responsibility as an obligation that comes out of that person's social role. Certain prescriptions apply to some people because of an identity to which they have committed themselves. These same prescriptions do not apply to other people because they are not relevant to an identity that they have claimed. This link should be perceived as strong (and hence greater responsibility will be attributed) to an individual the more that it appears that certain rules unambiguously apply to that individual based on an identity that that person has claimed. It is generally assumed that a college student, for example, should perform well on exams (the prescription) because part of being a college student (the identity) involves demonstrating one's knowledge on exams. Conversely, this link should be perceived as weak (and hence less responsibility will be attributed to an individual) the more that the rules, given an individual's identity, do not apply to that person, or are conflicting and difficult to perform. Thus some prescriptions of studying for an exam would not apply to a professional athlete, whose identity does not demand that s/he follow this particular prescription. In addition, although a college student is expected to study for exams, it may be the case that another identity interferes with her or her identity as a college student. When a student is unable to take an exam because of the claim that a grandparent has suddenly died, the student is claiming that her or her identity as a *devoted grandchild* must take priority over having her identity as a college student, in

such a situation, the student is hoping the teacher will allow his or her identity as a (potential) to take precedent over the identity as a college student and delay the exam until after family affairs are settled.

The second of these links is the *desire-for-control link*. This is a measure of the extent to which a person is perceived to have control over an event. It reflects Weiner's (1985, 1990) notion that if a person is perceived to have control over some outcome, then observers will judge him or her to be responsible for that outcome. Such perceived-control will be greater when observers believe that a person intended to bring about favorable outcomes and did so when external pressures are minimized. For example, if a student has an entire semester to complete a 25-page research paper, it is likely that s/he will be perceived as having a great deal of control over completing that assignment (and hence the link will be strong). Consequently, under the circumstances, observers will attribute greater responsibility to the student. If, however, the student has only a week to complete that same assignment, it is likely that s/he will be perceived as having minimal control over completing that assignment (and hence the link will be weak). Consequently, under the circumstances, observers will attribute less responsibility to the student.

The third and final link is the *goal-directedness link*. This is a measure of the extent to which clear rules and procedures exist for a person to follow in a given situation (i.e., for a given event). It reflects Latham and Locke's (1997) assertion that having clear goals for which to act leads to better performance. If a person is perceived to have clear goals (i.e., rules and procedures) for which to act in a

situations, then an evaluative audience will hold that person responsible because she should be able to perform well in that situation. This link will be strong (and hence more responsibility attributed to an individual) to the extent that observers perceive that clear rules exist for a person to follow in a given situation. This link will be weak (and hence less responsibility attributed to an individual) to the extent that observers perceive that there is a lack of clear rules for a person to follow in a given situation. For instance, a supervisor may tell a subordinate that she needs to reach a certain level of sales to earn a bonus. If the supervisor provides clear rules and guidelines for how subpeople can go about reaching their sales goals then, the perception-event link will be strong, and observers will be likely to judge the subordinate to be responsible for his or her sales performance. If the supervisor does not provide clear rules and guidelines the how subpeople can go about reaching their sales goals, then the perception-event link will be weak, and observers will be likely to judge the subordinate to be less responsible for his or her sales performance; that is, when the link is strong.

According to this model, an evaluative audience will judge a person's level of responsibility in a given situation to be a direct function of the perceived strength of each of these three links. The stronger each of the links appears to be, the more observers will assume an individual is responsible in a given situation. If all three links appear strong, perceptions of responsibility will be at their greatest. If all three links appear weak, perceptions of responsibility will be at their least.

In their initial validation of this model, Schlenker et al. (1994) performed two studies. The first experiment assessed the extent to which people make judgments of responsibility, motivation, conscientious, powerlessness (disempowered), and competence for future performance for another person's behavior based on the strength of each of the three linkages. The second study assessed the extent to which people seek out information about each of the three linkages, compared with other information, when having to evaluate another person.

In the first study, participants were presented with vignettes in which a central character was depicted in a situation in which the strength of each of the three links was either strong or weak. Based on these manipulations, participants made evaluations of the central character on 12 descriptors, which were summarized into two factors—responsibility and disempowerment. It was found that the central character was judged to be more responsible and disempowered when one as opposed to none of the links was strong, more responsible and disempowered when two as opposed to one of the links was strong, and even more responsible and disempowered when all three of the links were strong. Thus, judgments of responsibility were indeed a direct function of the combined strength of the three links.

Schlenker et al.'s (1994) second study dealt with what types of information observers desire when making judgments of responsibility about another person. The 81 participants were told that they would need to assess how responsible a particular business employee was for his company's failure to reach its sales goals. Participants could select from a series of 14 questions about the employee's behavior as making

their assessment. Of these 34 questions, some dealt with each of the three links of the Triangle Model. For example, a question tapping the prescription-identity link was "Does [manager] (the employee) possess the abilities and experience required by his job, or did the company manage him as a pit?" A question tapping the identity-event link was "Did internal company conditions exist that would have affected sales irrespective of what people at sales did (e.g., inadequacy of equipment, employee motives)?" A question tapping the prescription-event link was "Were the steps or procedures that could be used to reach the sales goals clear and well-defined?" Other types of questions dealt with the consequences of the failure to reach the sales goal. An example of such a question was "How detrimental to the company was the failure to reach sales goals (that is, how much money was involved)?" Finally, some questions were directed to both the links and the consequences. An example of such a question was "Is the company national or international in scope?" After reflecting on many of the questions as they desired to have answered, participants then rated all 34 questions on how valuable they were in making their responsibility assessment. Finally, participants selected the 18 questions they thought were most important in judging the character's responsibility for the failure. Participants selected questions pertaining to the links more often than questions pertaining to the consequences or irrelevant questions. Computations of the three links revealed that participants preferred to have information about the two identity-relevant links (the prescription/identity and identity-event links) than about the prescription-event link. Furthermore, questions pertaining to the links were perceived to be more valuable than questions about

consequences, which in turn were perceived to be more valuable than irrelevant questions. Finally, when asked to select the 10 most valuable questions, participants almost exclusively picked questions pertaining to the links. Comparisons of the three links revealed that participants selected as most valuable those questions pertaining to the two identity links as opposed to the prescription-event link.

In addition to clarifying the conceptual confusions surrounding the concept of responsibility, Schlenker et al.'s (1994) Triangle Model of Responsibility provides another benefit to educational researchers, as explicitly discussed above; this model allows researchers to quantify the amount of responsibility a person is perceived to have in a given situation. Of course, as Schlenker and his colleagues did, one can learn how much responsibility a person is perceived to possess by varying information about the strengths of the links in a particular situation. Such manipulations allow researchers to specify what information is important in making judgments of responsibility.

As discussed previously, responsibility appears to have important value for high-PWE individuals (Furman, 1984; Furman, 1987; MacDonald, 1974a). It is perhaps this value that leads them to make more internal attributions for social phenomena such as unemployment, welfare, and poverty. Such conditions could potentially be perceived as results of not fulfilling one's responsibility to work hard. Using Schlenker et al.'s (1994) conceptualization of responsibility, it is now possible to investigate this possibility, as well as which aspects of responsibility (obligation,

context, or goal clarity) is (are) particularly important to high FWE individuals. This is the goal of the proposed research.

To gain some insight into which aspect(s) of responsibility is (are) particularly important to high FWE individuals, it is now necessary to review research that has examined the work-related behavior and attitudes of high and low FWE individuals. In addition to research examining the social consequences and attributions of individuals who endorse the FWE, a related stream of research has examined the work behavior of those who endorse the FWE. In two experiments, Greenberg (1977) examined how people's endorsement of the FWE related to their reactions to receiving negative feedback during a laboratory task. In the first experiment, Greenberg found that when high FWEs received negative feedback about their performance, they showed a subsequent task performance improvement. Conversely, when low FWEs received negative feedback about their performance subsequently deteriorated. According to Greenberg, the negative feedback may have signaled to high FWEs that they were failing to work hard, and their subsequent task performance improvement may have been the result of trying to compensate for that inadequacy.

In Greenberg's (1977) second experiment, high and low FWEs were placed in a dyadic work group to perform a clerical task. All participants were informed that their performance on the task was inferior to that of their partners. However, half of the participants were told their partner's performance would be sufficient for both of them to receive a reward (success expectation), whereas the other half of the participants were told their partner's performance would not be sufficient to receive a

around (future expectations). It was found that high PWEs continued to work on the clerical task equally hard and well after the success/failure expectation manipulation was implemented. Low PWEs, however, were greatly affected by this manipulation such that when led to expect success, their performance quality dropped. Furthermore, high PWEs did not differ in their liking of the task regardless of success/failure expectations. As Greenberg commented "They (high PWEs) apparently felt compelled to perform at an equally high level whether were trying to achieve a reward they didn't expect to attain, or were trying to earn an impending reward they expected to be won for them by their partner" (p. 466). In addition, low PWEs liked the task much more when expecting success than when expecting failure. In fact, low PWEs liked the task more than high PWEs when expecting success. Taken together, the results of these two studies seem to suggest that high PWEs experience a sense of obligation to work hard, and such feelings are independent of expectations for success. Among low PWEs, such feelings of obligation exist only when they perform well on a task, or expect to receive some reward from doing the task, irrespective of their own performance.

In another study of how the PWE produces reward allocation, Greenberg (1974) manipulated (28 participants) outcomes (win or lose) on a clerical task, as well as the fairness of their responses (fair or unfair). When the outcome of the task was fair, high PWEs tended to distribute the available reward (2.00 dollar tokens) according to an equity norm, keeping more than half when they won and less than half when they lost. However, when the outcome of the task was unfair due to an

representative since high FWEs attempted to reward their partners by compensating the other person who was assigned by the experimenter (i.e., by giving the other person more coffee tokens than when the outcome of the task was fair). Low FWEs tended to keep half of the coffee tokens, regardless of the outcome or the fairness of that outcome. Greenberg noted that differences in FWE measurements seem to be related to using different inputs in making distributive judgments, and that not each input is effort expended on a task. If the outcome is unfair, then high FWEs seem to believe that the individual hurt by the outcome should not be penalized (i.e., they should be compensated) if she has been putting forth a lot of effort in the task. If this interpretation is true, then high FWEs seem to be emphasizing no-obligation to work hard, and if that obligation is cancelled, then a person should not be penalized even if the outcome of the hard work does not turn out positively.

Greenberg (1978), in yet another study of the FWE, directly examined the work beliefs of high and low FWEs on their own commitment to and from their places of employment. Among a sample of 173 adults, Greenberg found that FWE scores were positively correlated with the ratings frequency of working while committing ($r = .45$), the perception of committing as an extension of work time rather than leisure time ($r = .29$), and a preference for working relative to committing ($r = .38$). Greenberg stated that these findings reflect the "abstract duty to work" and the great abstractness for working time vested in Protestant ethic ideology" (p. 157). Greenberg thus seemed to interpret his findings as evidence for high FWEs to view work as a personal obligation.

That high FWEs predictive their attitudes as indicators of work-mean, the results of Kolman's (1976) research are perhaps not surprising. Kolman found a positive relationship between the extent to which an individual endorses the FWE and their moral commitment to the organization for which s/he works. By moral commitment, Kolman was referring to "the individual's incorporation of organizational values and goals into his own identity" (p. 241). In explaining this finding, Kolman pointed to work by Workmanstein (1967) as the relationship between value commitment and personal obligations. Workmanstein contended that "...the obligations arising out of commitment are obligations to live by certain principles and rules—by principles and rules that is, which, being constitutive of the community to which we are constituted, may themselves be regarded as moral principles and moral rules" (pp. 186-187). Thus, when one values work, it would follow, given Workmanstein's logic, that the person would feel an obligation to work. Kolman's relationship between FWE and moral responsibility makes sense, given that the FWE is a measure of the extent to which an individual values work.

In addition to research examining work-related attitudes and beliefs, research has also assessed the relationship between a person's endorsement of the FWE and his or her employment status. Feather (1982) hypothesized that he would find less evidence of FWE endorsement among the unemployed than among the employed. He reasoned that among employed people, it would be more important to value work than it would be for unemployed people. In a sample of 78 employed and 68 unemployed participants, Feather found significantly lower FWE scores among unemployed males

than among employed males. As Frazier noted, it is not possible to state why the unemployed males had lower FWE scores than the employed males. For instance, does one's endorsement of the FWE depend on one's length of unemployment (duration)? Does one's lack of FWE endorsement make that person more susceptible to becoming unemployed? Frazier's data do not provide unambiguous answers to these questions (and subsequent research has not addressed them). However, this study does indicate some relationship between endorsement of the FWE and one's work status. When one does not value work (i.e., does not endorse the FWE) as much as other people, that person is more likely to be unemployed. Such an employment status would be far less acceptable to one who feels an obligation to work (i.e., one who endorses the FWE).

That high FWEs seem to experience an obligation to work does not appear to be limited to employment-related concerns and situations. Mowday and Quares (1971) measured the work behavior of high and low FWEs on a repetitive task (planning 'Xs' in the middle of circles with one's non-dominant hand). Participants were told to work as many circles as possible and they got tired. The dependent variables were the amount of time the participant spent in the room and the number of circles marked with an 'X.' High FWEs spent an average of 23 minutes in the room, while low FWEs spent an average of 16-22 minutes in the room. Furthermore, high FWEs marked almost twice as many circles ($M = 1025$) compared with low FWEs ($M = 517$). Given the nature of this task, it is unlikely that such results could be due to a pre-existing difference in ability levels between high and low FWEs. Thus, even in

monotonous and seemingly meaningless tasks (in that an reward was experienced), high PWE tends to feel an obligation to carry-out such duties more so than low PWE.

From this line of research, it could be concluded that high PWE individuals tend to believe that they *must* (and should attempt to) do their best work, even in the face of obstacles and setbacks. To a high PWE individual, performing to the best of one's abilities is simply an *obligation* by which one abides. It thus appears that high PWE people might perceive work as a calling, or more precisely, an obligation to be fulfilled.

Other research, however, indicates that it is perhaps the case that high PWE individuals value responsibility because they tend to believe that outcomes are under their control relative to low PWE individuals. In their initial validation of their PWE scale, Meritt and Carson (1991) found a significant relationship ($r = 0.58$) between the scale and Rotter's (1966) internal-external locus of control scale (because Rotter's scale measured in the direction of external locus of control, this correlation is negative). Other research has replicated this finding (e.g., Lind & Pinshaw, 1979, $r = -0.33$; MacDonald, 1971, $r = 0.15$; Waters, Butler, & Wright, 1975, $r = -0.40$). Thus, it could plausibly be argued that high PWE's sense of control underlies the importance they attach to a sense of responsibility. Thus, the research discussed does not seem to clarify unequivocally whether high PWE's feelings of obligation to work, or feelings of control over work, underlies the importance they attach to a sense of responsibility.

As mentioned previously, the overriding goal of the current research is to learn what type of responsibility information underlies high FWE individual's tendency to make internal attributions for social phenomena such as unemployment, welfare, and poverty. Some research suggests that perhaps high FWE individuals more than low FWE individuals believe that others have an obligation to perform well on tasks, in Schlenker et al.'s (1994) terminology, high FWE individuals more than low FWE individuals tend to preserve a strong prescription-identity link when judging others people's behavior and outcomes. Other research, however, suggests that it might be the case that high FWE individuals more than low FWE individuals believe that others have control over tasks and should then perform well on tasks, in Schlenker et al.'s terminology, high FWE individuals more than low FWE individuals tend to preserve a strong identity-event link when judging others people's behavior and outcomes. Finally, although I know of no research that suggests this possibility, perhaps high FWE individuals more than low FWE individuals tend to believe that others have clear rules and procedures to follow in Schlenker et al.'s terminology, high FWE individuals more than low FWE individuals tend to preserve a strong prescription-event link when judging other people's behavior and outcomes. In that latter case, it is perhaps possible that high FWE individuals more than low FWE individuals perceive the world as a predictable place and assume that most tasks in life are clearly defined. Without theory to substantiate this latter possibility, it is important to note that this is only my personal speculation. Two studies attempted to

clarify which element(s) of responsibility seems to be at the core of high-PWE individuals' social attributions.

STUDY 1

The first study examined what types of information both high and low FWEs prefer to ask of another person in regarding that other person's perceptions of a third party's responsibility. This investigation was similar to the second study in Schneider et al.'s (1994) research on the Triangle Model of Responsibility, with one important modification. In Schneider et al.'s second study, participants read a scenario in which a company failed to accomplish some goal (that is, to reach a certain level of sales). Indeed, it seems that most of the existing research examining how the FWE is related to social attributions has focused on negative/undesirable type situations (e.g., unemployment, welfare, poverty). To my knowledge, no such research has examined how the FWE is related to social attributions focusing on more positive/business situations. The distinction between negative situations (typically the focus of FWE and social attributions research) and positive situations can be likened to Higgins (1993) distinction between a prevention focus and a promotion focus. According to Higgins, a person with a prevention focus tends to be sensitive to the absence or presence of negative outcomes (such as unemployment, welfare, and poverty), whereas a person with a promotion focus tends to be sensitive to the absence or presence of positive outcomes (such as a job promotion, having wealth, or winning a competition). Apparently, research on the FWE has implicitly assumed that

personality variable to be our within-persons factor. Is this in fact a valid assumption? In this first study, participants were randomly assigned to a situation in which a person is either trying to avoid a failure (i.e., prevention focus) or achieve a success (i.e., promotion focus). It was hoped that this modification of Schreindorfer et al.'s second study would help answer this question.

Hypotheses

From the preceding discussion of the work habits and attitudes of high FWE individuals, it could be argued that they perceive work as an obligation to be fulfilled, and this may lie at the heart of their moral attributions. Likewise, it could be argued that high FWEs feel that they, as well as others, have control over their moral environments, and thus are less likely about desired end-states. People who feel in charge about such desired end-states are thus evaluated more negatively by high FWEs. Consequently, it may be either of these two types of responsibility-informations that they will deem superior to ask reader panels when evaluating a third-party. Thus, the following two specific hypotheses are offered:

- H1:** When asked to rank order questions tapping into obligation, control, and goal clarity information, high FWE individuals will rank obligation and control information as more important than will low FWE individuals. No differences are expected between high and low FWE individuals in their rank ordering of goal clarity information. Thus, 1 indicates a FWE by type-of-information ranked information as the participants' preference.
- H2:** When using obligation, control, and goal clarity information for their responsibility rating in assessing a second character's responsibility, high FWE individuals will rate obligation and control information as far more useful in making such an assessment than will low FWE individuals. No differences are

expected between high and low FWE individuals in their confidence ratings of goal clarity information. Thus, I anticipate a FWE by type of information interaction in the rating of information usefulness.

In addition to testing these hypotheses, this first study provided an opportunity to learn whether personal obligation or control information is more important to high FWEs making their initial attributions. However, as mentioned in the preceding discussion of the literature, it is not possible to offer unequivocal hypotheses about high FWE's preference in this instance. Furthermore, because of the lack of research examining the FWE and social attributions for students with a promotion focus, it was not possible to offer unequivocal hypotheses about how informational preferences may vary depending on the nature of the situation in which they are evaluating another person (promotion versus prevention focus).

Method

Participants

A total of 99 undergraduates (74 females and 25 males) from the University of Florida psychology subject pool were recruited via sign-up sheets in the lobby of the Psychology Building. They received credit toward fulfilling their experimental participation requirements for the introductory psychology course. I ran these participants in group versus essay between them and control participants in a 30-minute session.

Design

The study is a 2 (situational motivation: strong for success/promotion focus vs. avoiding failure/prevention focus) \times 2 (PWE score: high or low) \times 3 (type of responsibility information: obligation, control, or goal clarity) \times 2 (valence of information: positive/success, negative/failure, or control), split-plot factorial design, with repeated measures on the latter two variables.

Dependent Variables

The dependent variables were the rank ordering of questions in terms of their importance in judging whether parents' responsibility in a situation, and the rating of each question's usefulness in making such an assessment.

Procedure

Participants were informed that their task in this study was to serve as an academic adviser who must determine how much responsibility parents believe their students have for either making the Dean's List (striving for success), or avoiding academic probation (avoiding failure). In trying to reach a fair and accurate decision, they would have only a limited amount of time and resources. In order to gather the information necessary to make this assessment, participants would, in order of importance, rank order 11 questions that they must answered before judging how responsible parents believe their students were for either making the Dean's List or avoiding academic probation. Each set of these 11 questions tapped into one of the three types of responsibility information—seven questions pertained to the presumption–identity link, seven questions pertained to the identity–event link, and

seven questions pertained to the prescription-event link. Within the set of seven questions pertaining to each type of responsibility attribution, two were worded in a positive/success manner (e.g., one obligation question read, "How much of an obligation does your son/daughter have to do well academically?"), two were worded in a negative/failure manner (e.g., another obligation question read, "How much of an obligation does your son/daughter have to avoid doing poorly academically?"), and three were worded in a neutral manner (e.g., one obligation question read, "How much do you think your son/daughter should care about his/her grades?"). These 21 questions appear in Appendix B. These questions were presented in the same order to all participants. I randomized the order of these questions by randomizing them consecutively, and then generated a random number sequence on these numbers and gave them to participants in that randomized order. As evidenced in Appendix B, the instructions asked participants to read all 21 questions before making them in terms of their importance in making the assessment.

After rank ordering the 21 questions, participants rated each of them as how valuable they thought it was in making an assessment of how responsible parents believe their students are for making the Dean's List or avoiding academic probation. Participants made these ratings on a (1) relatively to (20) extremely valuable scale. Finally, participants completed the Marsh and Gevers (1996) PWB Scale. Half of the participants completed this measure before making their ratings and judgments of valuations, and half of the participants completed it after making their ratings and judgments of valuations.

Upon completing these materials, I fully debriefed each participant, informed each fully about the purpose of the study, as well as where and when she may learn the study's results.

Results

One participant did not complete the FWE scale; thus, this person was excluded from all analyses that examined the FWE. Results of participants' ranking of the 21 questions will be presented first, followed by the presentation of their judgments of the invalidness of these questions, 0/9 scores, for both sets of results, my primary focus was on the Protestant Work Ethic. Descriptive statistics for this measure appear in Table 1. An independent-samples *t*-test revealed no difference in FWE scores between participants who completed the scale before ($M = 64.1$, $SD = 11.7$) or after ($M = 66.8$, $SD = 10.7$) making their rankings and ratings of invalidness, $t(98) = .61$, $p = .57$.

Ranking Data

I analyzed these data in several different ways. First, I took an average ranking for each piece of responsibility information (intelligence, control, and clarity), and created this variable with coding of question (positive, negative, or neutral), situational motivation (pursuing the success or trying to avoid failure), and FWE scores (high or low) as a $3 \times 3 \times 2 \times 2$ mixed-model ANOVA. FWE scores were analyzed using a broken-split on participants' scores on this measure (for high FWEs, $M = 65.1$, range = 52-87 = 35, for low FWEs, $M = 74.9$, range = 67-87 = 20). Participants who scored at the median were arbitrarily assigned to the high or low FWE group.

Table 1 Descriptive Statistics for the Pretest Week, Elder, at Study 1

$$N = 68$$

$$Mean = 56.8$$

$$Standard\ Deviation = 11.4$$

$$Median = 57.0$$

$$Mode = 57.0$$

$$Range = 121 - 37 = 83$$

$$25th\ percentile = 48.0$$

$$75th\ percentile = 64.0$$

$$Cronbach's\ Alpha = 0.73$$

This first analysis provided an opportunity not only to examine my experimental hypothesis, but also to learn about the influence of situational motivation and wording of questions on preferences for information in judging another person's responsibility in that situation. Of primary interest was the interaction between type of responsibility information and FWE. This interaction was not significant, $F(2, 140) = 0$ ($p = .60$). Thus, the first hypothesis was not supported. Because the first experimental hypothesis focused on the interaction term, I have presented means for this analysis in Table 2.

There are at least two reasons why this analysis did not reveal any significant results. First is that the hypothesis is simply wrong. Indeed, the hypothesis may be wrong for a very pragmatic reason. Suppose that a particular participant ranked an obligation question as most important, then perhaps with that piece of information in hand, she would have ranked a piece of clarity information as second most important. Arrived with obligation and clarity information, she may next choose a question pertaining to control. If most participants behaved in such a manner, but picked a different type of question as most important, then it follows that the average rankings would be approximately equivalent.

It is possible, though, that the hypothesis is basically correct, despite the lack of support I found for it. Suppose a participant chooses only control questions as best or best-top three choices. With those control questions in hand, perhaps s/he ranked the remaining four control questions toward the bottom of the importance list, and consequently on average, control questions were as important as obligation and clarity

Table 2 Means Ranking for Each Type of Responsibility Information as a Function of Extensive Work Ethic Beliefs^a

Type of Responsibility Information	Perceived Work Ethic			
	High (25 = 40)		Low (25 = 40)	
	M ^b	SD	M	SD
Obligation	10.7	2.3	10.9	2.4
Control	11.1	2.3	10.7	2.4
Charity	10.6	2.6	11.4	2.8

^aLower numbers indicate greater importance placed on the type of responsibility information.

^bBecause three participants failed to rank order all of the questions, the average does not equal 11.

questions. Thus, perhaps rather than examine the most rankings, one should examine the type of responsibility information that participants ranked most highly.

In an attempt to probe the data more thoroughly and corroborate these potential patterns, I performed four additional sets of analyses. These analyses involved frequency counts and reflected my interest in the interaction of the Triangle components and PWT scores. For these analyses, I recorded the number of participants who ranked each piece of information as the single most important question to which they desired an answer. I divided participants into high and low PWTs based on a median split of their PWT scores. The second related frequency count was similar to the first, with the addition of the condition to which participants were randomly assigned (learning for success or trying to avoid failure). After doing these two frequency counts, I made two more frequency counts that were identical to the first two frequency counts, except that I recorded the top three questions to which participants sought answers rather than only the top ranked question. Because there were three pieces of responsibility information investigated, it might be the case that the "typical" participant would rank one obligation, one account, and one clarity question as his or her top three choices. Thus, I was interested in any significant deviations from this pattern, and how such deviations might be related to the PWT and/or experimental condition.

The results of these counts for the single most important question to which participants sought answers appear in Tables 3 and 4. I performed chi-square tests on these counts. The counts for type of information ranked as most important as a

Table 2. Frequency Counts For First Ranked Question as a Function of FRI and Type of Responsibility Information

Type of Responsibility Information	Perceived Work Status		Total
	High (N = 44)	Low (N = 46)	
Obligation	17 (17)	17 (17)	34
Control	13 (14)	15 (14)	28
Clarity	15 (14)	17 (18)	32
Total	45	49	94

Note. Numbers not in parentheses are actual counts; numbers in parentheses are expected counts.

Table 4. Frequency Counts for Four-Related Questions as a Function of FWE, Type of Responsibility, Information, and Situational Modulation

Type of Responsibility	High FWE		Low FWE		Total
	Success	Failure	Success	Failure	
Obligation	10 (9.47)	7 (1.33)	8 (8.47)	8 (4.33)	24
Control	7 (7.14)	6 (6.86)	8 (7.34)	7 (6.66)	28
Clarity	8 (8.18)	11 (11.82)	8 (8.18)	9 (9.82)	36
Total	25	24	24	24	96

Note. Numbers not in parentheses are actual counts, numbers in parentheses are expected counts.

function of FWE score are displayed in Table 3, no significant differences emerged, $\chi^2(2, N = 98) = 1.60, p > .20$. The results for type of information ranked as most important as a function of FWE score and experimental condition appear in Table 4, again, no significant differences emerged, $\chi^2(2, N = 98) = 0.08, p > .20$. Consequently, when examining the type of information ranked as most important, the first hypothesis was not supported.

The results of *post-hoc* tests for the three most important questions to which participants sought answers appear in Tables 5 and 6. Once again, I performed a chi-square analysis on these results. Table 5 contains the results for type of information ranked as most important as a function of FWE score; no significant differences emerged, $\chi^2(2, N = 194) = 3.28, p > .10$. Table 6 contains the results for type of information ranked as most important as a function of FWE score and experimental condition, again, no significant differences emerged, $\chi^2(2, N = 194) = 0.04, p > .20$. Consequently, when examining the top three ranked questions, the first hypothesis was not supported.

Although the first hypothesis was not supported, my original $3 \times 3 \times 2 \times 2$ ANOVA on the rank ordering of the 21 questions revealed several other significant effects. First, there was an interaction between type of responsibility information and situational motivation, $F(2, 184) = 3.63, p < .05$. The mean rankings can be viewed in Table 7. Specifically, within the driving for success condition, obligation information was ranked more highly than clarity information ($M = 2.28, p < .05$) plus all subsequent *t* tests are true initially. However, within the trying to avoid failure

Table 5. Frequency Counts for Four Types Ranked Questions as a Function of CFI and Type of Responsibility Information

Type of Responsibility Information	Perceived Work Ethic		Total
	High (N = 49)	Low (N = 49)	
Obligation	31 (63%)	38 (77%)	118
Control	41 (84%)	36 (73%)	77
Clarity	34 (69%)	33 (67%)	102
Total	146	147	294

Note. Numbers not in parentheses are actual counts, numbers in parentheses are expected counts.

Table 4. Frequency Counts for First Three Ranked Questions as a Function of FWE, Type of Responsibility Information, and Situational Moderation

Type of Responsibility Information	High FWE		Low FWE		Total
	Success	Failure	Success	Failure	
Obligations	28 (28/98)	23 (23/94)	33 (33/98)	33 (33/94)	117
Control	31 (31/94)	28 (28/94)	26 (26/94)	30 (30/98)	77
Clarity	25 (27/92)	28 (26/92)	26 (27/92)	27 (24/92)	107
Total	75	72	75	73	294

Note. Numbers not in parentheses are actual counts; numbers in parentheses are expected counts.

Table 1 Mean Rankings for Type of Responsibility Information as a Function of Situational Motivation*

Type of Responsibility Information	Situational Motivation			
	Striving for Success		Trying to Avoid Failure	
	M	SD	M	SD
Obligation	13.4	2.8	11.2	2.5
Control	10.6	2.1	11.8	2.6
Clarity	11.8	2.7	10.1	2.5

*Lower numbers indicate greater importance placed on the type of responsibility information.

condition, clarity information was ranked higher than obligation information, $[F(7) = 1.09, p < .02]$. Finally, clarity information was ranked higher in the trying-to-avoid failure condition than in the striving-for success condition, $[F(9) = 1.43, p < .01]$. From these data, it appears that people are perhaps more interested in learning about factors that are not clearly relevant to the individual when trying to avoid loss or lost responsibility in a failure-created situation, whereas they are more interested in information about clearly-relevant factors when trying to secure future lost responsibility in a success-created situation. Perhaps when preserving another person in a failure-created situation, people want to learn about clarity-irrelevant factors that could contribute to the failure or in to avoid, minimize, or compensate for such factors if in a similar situation themselves. Similarly, because obligation consists of feelings of duty, something related to an individual, perhaps when preserving another person in a success-created situation, people want to learn about the person they are judging so as to know what personal characteristics are needed to perform well should they find themselves in a similar situation. Of course, such interpretation is speculative.

Participants also ranked more highly negatively- and positively- worded questions ($M_s = 3.3$ and 12.8 , respectively) than negatively- worded questions ($M_s = 11.9$, $F(2, 184) = 24.26, p < .000$). This main effect was qualified by an interaction of question wording with situational motivation, $F(2, 184) = 3.72, p < .005$. Specifically, as evidenced in Table 8, participants showed no preference for negatively- or positively- worded questions based on situational motivation; however, participants

Table 8 Mean Ratings for Gender-Relatedness of Situational Mitigation*

Wording of Question	Situational Mitigation			
	Serving for Reasons		Trying to Avoid Punish	
	M	SD	M	SD
Positive	9.7	1.8	10.4	1.6
Negative	14.3	2.4	12.7	2.3
Neutral	9.3	1.7	9.8	1.5

*Lower question-subjects *greater* importance placed on the type of responsibility information.

made more highly negatively-valued questions in the trying-to-avoid failure condition than in the striving-for success condition, $g(0) = 1.10$, $g < .05$. Likewise, although the comparison between situational motivation was not significant for the positively-valued questions, they were rated slightly higher in the striving-for success condition than in the trying-to-avoid failure condition. Given people's tendency to seek out information that supports their initial hypotheses in a situation (e.g., Toulmin, 1944), it is perhaps not surprising that people make an important inference that is more meaningful or relevant to the hypothesis they are testing. To elaborate: if an academic advisor is trying to understand why a student did well in a class, s/he is more likely to ask the child and/or teacher about positive behaviors the child may have displayed (e.g., answering questions in class, turning in quality homework assignments) than to ask about problems the child may have been having (e.g., falling asleep in class, failing to turn in homework assignments).

In answering my APOV.8a, one problem occurred. The mean ranking for each type of responsibility information was relatively the same ranking for the other two types of responsibility information. That is, once I know the mean rankings for two of the three types of responsibility information, the mean for the third piece of responsibility information was, in effect, already known. However, this analysis is one that is not uncommon to use when estimating rank ordered data as a function of experimental conditions (James Alquist, personal communication, June 3, 1999).

Statistical Data

I next analyzed the data pertaining to how valuable participants perceived each of the 21 questions. As I did with my initial analysis of the ranking data, I first took an average valuatibleness score for each of the three types of responsibility information and crossed this variable with wording of question (positive, negative, or neutrally/ situational motivation (aiming for success or trying to avoid failure)) and PWE scores (high or low) in a $3 \times 3 \times 2$ multivariate ANOVA. PWE scores were classified as high or low based on a median split on participants' scores on this measure. One of the second experimental hypotheses, of primary interest was the interaction between type of responsibility information and PWE. Once again, this interaction was not significant, $F(2, 144) = 0.14, p > .10$. Thus, the second hypothesis was not supported. Because the second experimental hypothesis focused on this interaction term, I have provided means for this analysis in Table 5.

Two significant effects did emerge in this analysis. As with the ranking data, participants tended to rate *all* more valuable the neutrally- and positively-worded questions ($M_s = 5.7$ and 5.6 , respectively) than the negatively-worded questions ($M = 5.1$), $F(2, 144) = 29.89, p < .000$. Also examining the ranking data, this main effect was qualified by an interaction of question wording with situational motivation, $F(2, 144) = 4.32, p < .05$. Specifically, as evidenced in Table 13, participants perceived the positively- and neutrally-worded questions as more valuable than the negatively-worded questions in the striving for success condition, for the complex condition, $t(44) = 3.13, p < .01$. In the trying to avoid failure condition, however, participants found

Table 9 Mean Validity Scores for Each Type of Responsibility Information as a Function of Perceived Work Ethic Score^a

Type of Responsibility	Perceived Work Ethic			
	High (N = 44)		Low (N = 49)	
	SD	SD	SD	SD
Obligation	1.4	0.7	1.5	0.7
Content	1.6	0.6	1.6	0.6
Clarity	1.6	0.6	1.3	0.7

^a Scores range from 1 (minimally valid) to 5 (maximally valid).

Table 10: Mean Validity Scores for Question Working as a Function of Situational Motives*

Working of Question	Situational Motives			
	Striving for Success		Tendency to Avoid Failure	
	sd	SD	sd	SD
Positive	1.7	0.1	1.5	0.4
Negative	1.8	0.1	1.3	0.4
Mixed	1.7	0.5	1.7	0.5

* Scores range from 1 (validness) to 5 (extremely validity)

no difference between positively- and negatively-worded questions, $t(48) = 1.92, p > .05$. They did, consequently, regard status as less valuable than negatively-worded items, $t(48) = 3.79, p < .05$. Thus, it appears from both the ranking data and the valuations data that participants found questions worded toward failure to be of less use in assigning another person's responsibility in a situation, and that this is particularly the case when that person is trying to accomplish some sort of goal, as opposed to trying to avoid some sort of failure.

Summary of Study 1

This study attempted to discern what type(s) of responsibility information people prefer to have at their disposal when evaluating another person as a function of their endorsement of the Protestant Work Ethic. Given 21 questions to which they could have answered, participants both rank-ordered these questions, and rated them individually as how valuable they perceived each one to be.

In rank-ordering the 21 questions, participants ranked obligation questions as more important than ability questions when trying to evaluate someone who was striving for success. However, participants ranked ability questions as more important than obligation questions when trying to evaluate someone who was trying to avoid failure. When rating each question's valableness, this result was not replicated. It may be the case that when rating information, people are forced to prioritize it, and this motivated people then to process the information more carefully than when rating information for its valableness. When rating information for its valableness,

however, participants may have assumed they would have unlimited access to all information available, and that the findings in the multi-sourced data were discredited.

Schlesinger et al. (1990) found that when people had unrestricted access to all three types of responsibility information: they chose to have obligation and control information at their disposal more frequently than clarity information in evaluating a central character. This result was not found in the current study's seeking data or reluctance data. Obligation information was ranked higher than clarity information only when evaluating a character who was trying to accomplish a goal, when evaluating a character who was trying to avoid a failure, clarity information was ranked higher than obligation information. Thus, the current research suggests that the evaluative context (striving for success or trying to avoid failure) is a determinant of the type of responsibility information people prefer to have in their assessment of another person's responsibility.

It should also be noted that Schlesinger et al.'s (1990) participants had different demands placed on them than I placed on my participants. Specifically, Schlesinger et al.'s participants were asked to gather information about a central character's potential role in his company's failure in order to take goal. That character may have been involved or not at all in the failure (e.g., perhaps he was the leading doctor), or he may have been involved negatively in the failure (e.g., he was a dishonest sales manager). Thus, for Schlesinger et al.'s participants, clarity-relevant information (i.e., obligation and control) may have been particularly crucial to have their depend. In the present study, though, the central character was a student, who clearly was

involved in either making for (Dewey's List) (the striving for success condition) or avoiding academic problems (the trying to avoid failure condition). Thus, in my participants, identity-relevant information may have been less central than it was in Schlenker et al.'s participants, and so my participants were, at least in the trying to avoid failure condition, more apt to make identity information higher than obligation or control information.

It was also found in the rank-ordering data that participants trying to evaluate someone striving for success tended to prefer questions that emphasized achievement over those that emphasized avoiding failure (the reverse was found for participants trying to evaluate someone striving to avoid failure in ratings of "valuelessness"). Though, this finding was far less robust. Thus, it appears that when people have to prioritize what information they would like to evaluate someone, they take into account the nature of the evaluation, that is, whether the person is striving for success or trying to avoid a failure, as might be expected from research on people's tendency to seek out information that confirms their hypotheses in a social situation (Dwyer, 1989). When simply rating a person's "valuelessness," the nature of the evaluation becomes less important, perhaps because people believe that they will have access to all of the information they are rating. However, when having to prioritize such information, people will choose that information that is congruent with the evaluative situation. It must be realized that rank-order data can exaggerate differences between the categories of the data being ranked. Participants were forced to make choices between the questions presented to them. As discussed previously, the

numerical rankings assigned to each question were not mutually exclusive data. That is, by ranking one question highly, another question must be ranked lower. In the valuations data, this was not the case, as rating one question as valuable did not mean that participants had to rate another question as less valuable.

In none of these analyses did any effects emerge pertaining to PWE. The reported results used a median split to categorize participants as high or low on the PWE scale. However, even when I analyzed only those participants scoring the top and bottom-quarters on the PWE scale, no significant results could be discerned. Likewise, when analyzing PWE as a continuous variable, it did not yield any significant effects—either alone or in combination with the other variables. Although it is possible that PWE is restricted to a specific type of responsibility information, it may also be that this study did not tap into the PWE “mindset” (Trentham, 1998a, p. 115) as adequately as I had hoped. For instance, much, if not all, previous research on PWE and social attributions has examined directly the hypothesized link between PWE and interest for a particular social ill. In this study, however, I asked high and low PWEs to select questions to which they would like to have answers at their disposal to answer another person’s perceptions of a third party’s responsibility in a situation. Perhaps high and low PWEs do indeed differ in the type of responsibility information that they themselves prefer to have when answering another person’s responsibility in a situation, but perhaps they do not differ when asking for such information from other people. Likewise, perhaps high PWEs differ from lower as to *how* they use the answers to such questions. If, for the sake of illustration, I may assume

that high FWE do prefer obligation and control information to change information, this does not necessarily mean that they perceive values share their preference. Hence, I was unable to detect any effect of FWE in this study. Even if I had detected an effect of FWE, it does not mean that high and low FWEs process the same objective information in a similar manner. Thus, a second study was then conducted to examine which type(s) of responsibility information tends to be selected by high and low FWEs.

STUDY 2

The first study assessed the type of responsibility information high and low FWE individuals prefer to ask others when evaluating a central character. In essence, Study 1 examined what type of information will be sought out when people have the opportunity to do so. The second study assessed what types of responsibility information high and low FWE individuals tend to ask in a given situation with a limited amount of responsibility information present. As is often the case in social interactions, participants may not have all of the information necessary to judge another person, and therefore must “fill-in” for missing information. In General psychological terminology (Worchman, 1921/1961), social interactions frequently meet our criteria when dealing with other people. In attributional theory terminology social interactions frequently meet “fill in any missing details” (Fiske & Taylor, 1991, p. 95) when dealing with other people. Participants in Study 2 were asked to do precisely this.

Two types of theoretically-grounded hypotheses can be offered for this study. The first set of hypotheses concerns effects of the Triangie Model, and the second set of hypotheses concerns effects of the Perceived Work Ethic in combination with the Triangie Model.

Experiments Framing the Triangle Model

Schleider et al. (1994) demonstrated that when the strength of any of the linkages in strong as opposed to weak, people perceived a central character to be more determined, more committed to the task, and more responsible. Furthermore, Schleider (1997) contends that "responsibility engages the self system, so people usually become more motivated to accomplish the prescribed goal" (p. 105, original in italics). If I make the reasonable assumption that, all other factors being equal, motivated people usually perform better on a task than unmotivated people, then the following hypothesis can be offered:

- H1** With respect to strength of link, participants who read about a situation in which there is either strong obligation, control, or clarity will estimate the central character's likelihood of success to be higher, and infer that the central character is more psychologically engaged in the task, than will participants who read about a situation in which there is either weak obligation, control, or clarity.

The way in which an individual performs on a task has implications for how she feels about him- or herself. Thus, I also investigated participants' perceptions of the central character's affect depending upon his or her task performance. It may be that participants who read about a situation with strong obligation, control, or clarity also believe that the central character will experience more positive affect for a quality performance, and more negative affect for a poor performance than will participants who read about a situation in which there is weak obligation, control, or clarity. However, it might also be the case that participants will think a central character should experience more positive affect if a quality performance occurs

dispute performing in a situation with weak obligation, control, or clarity. Similarly, perhaps perceivers will think that a central character should experience less positive affect if a quality performance occurs in the presence of strong obligation, control, or clarity because the performance would then be attributed to these factors. These latter predictions are indirectly supported by Kelley's (1967) accounts of discounting and augmentation. Specifically, perceivers discount the role an actor played in a success in the extent that it appears that external factors contributed to the success, and they discount the role an actor played in a failure in the extent it appears that external factors contributed to the failure. Likewise, perceivers tend to augment the role an actor played in a success in the extent that external factors inhibited his or her ability to succeed on the task, and they will augment the role an actor played in a failure in the extent that external factors facilitated his or her ability to succeed on the task. Based on Kelley's context of discounting and augmentation, the following hypotheses is offered:

- H2:** Perceivers will believe that the central character should experience less positive affect for a quality performance when reading about a situation in which there is either strong obligation, control or clarity than when reading about a situation in which there is weak obligation, control, or clarity. Similarly, perceivers will believe that the central character should experience more negative affect for a poor performance when reading about a situation in which there is either strong obligation, control, or clarity than when reading about a situation in which there is weak obligation, control, or clarity.

In field social research on the Triangle Model, Schlenker et al. (1984) found that people tended to prefer obligation and control information to clarity information

when deciding using all three types of responsibility information when evaluating a control character's performance. They attributed this finding in part to the fundamental attribution error (Folger, 1987; Jones & Harris, 1967), which reflects people's tendency to overestimate identity-relevant information relative to situational-relevant information when making attributions for the causes of other people's behavior when no responsibility information is known. I expect that this tendency will persist when people are presented with only one piece of responsibility information. Consequently, the following hypothesis is offered:

- H4-** There will be a main effect of type of responsibility information inferred, such that participants will tend to rate more information related to the actor as opposed to information related to the actor. In terms of the Triangle Model, people will tend to rate more obligation than control information, and more control information than identity information.

Hypotheses Regarding PWE

High PWEs seem to consider work as in part of an obligation (Cherngson, 1948) and have a more internal locus of control (Misch & Garet, 1971) than low PWEs. Thus, I expect that obligation and control will dominate the inferences made by high PWEs, in comparison to those made by low PWEs. In general, high PWEs will tend to rate that actors have greater amounts of obligation and control than will low PWEs. Further, high PWEs will emphasize obligation and control information more than goal clarity information, whereas low PWEs will rate comparable amounts of all three types of responsibility information. The following specific hypotheses are offered regarding PWE:

- H4** High PWE individuals will infer that the central character has a greater obligation to perform well and to control the situation than will low PWE individuals. No differences are expected between high and low PWEs in their inferences of goal clarity. These effects will hold regardless of whether there is information given about a central character's obligations, control, or goal clarity.
- H5** High PWE individuals will infer that the central character's obligation and control are even stronger than goal clarity. Low PWE individuals, in contrast, will infer comparable amounts of all three types of information. These effects will hold regardless of whether there is information given about a central character's obligations, control, or goal clarity.

Furthermore, as mentioned, prior research (e.g., Farnham, 1982) has

demonstrated that the PWE is associated with the tendency to attribute social ills such as unemployment to factors suffering from such ills. Other research (e.g., Haines, 1982) has demonstrated that the PWE is associated with the tendency to respond with "heavy-handed" solutions to such ills. One possible reason for such attributions is that high PWEs tend to view responsibility more than low PWEs (Farnham, 1982). With such a view may go certain expectations. For instance, Schlenker (1987) contends that responsibility is related to greater determination. Thus, a person who values responsibility may assume that others are determined to do well on the tasks that they undertake. Such determinations leads to expectations for success, and when that expectation is met, positive affect should result. Likewise, should that expectation not be met, negative affect should result. Consequently, the following hypothesis is offered:

- H6** High PWE individuals will perceive the central character as more likely to be successful, to engage in goal psychologically with the task at hand, and to experiencing more positive affect for a

quality performance, but more negative affect for a poor performance than will low FWE individuals

In addition to testing these hypotheses, this experiment was able to discern whether high FWEs tend to offer more obligation- or control information when both types of information were needed (i.e., participants were given no responsibility information, or were given only good clarity information). However, I could not offer any general, theoretically-grounded hypotheses about high FWE's preference for obligation versus control information.

Method

Participants

A total of 204 undergraduates (104 females and 90 males) from the University of Florida psychology subject pool were recruited via sign-up sheets in the lobby of the Psychology Building. They remained until deemed fulfilling their experimental participation requirement for the introductory psychology course.

Design

The experimental design was 2 (link presented: obligation, control, or good clarity) \times 2 (strength of link presented: strong or weak) \times 2 (FWE score: high or low) \times 2 (type of vignette: job applicant and student) mixed model factorial. In addition, there was one group of participants (an affect control group) who received no link information whatsoever. This group was included to learn what (type(s) of responsibility information people tend to offer when they are not biased by any other

responsibility information. The link presented, strength of the link, and F&B score were between-subject variables, and type of vignette was a within-subject variable.

Materials

Appendix C contains each manipulation of the two vignettes that served as the primary stimulus materials for this experiment. These vignettes describe (a) a person who is applying for a job, and (b) a student who is taking a college course.

Participants read the same version of both of these scenarios (that is, 1 manipulation for each link) as either strong or weak in each scenario (for each participant). In addition, in in study 1, participants completed the Morin and Guevra (1971)

Procedures: Work Ethics Scale

Dependent Variables

After reading each vignette, participants completed an evaluation of the central character and his or her intention. Participants made all evaluations on 1 (low)-to-7 (high) scales. These evaluations consisted of 11 items that assessed seven dependent variables. These items appear in Appendix D.

The first three dependent variables were attributes of how much the central character had (1) an obligation to perform well on the task, (2) control over the task, and (3) clear rules and procedures to follow in performing the task. For participants who read vignettes in which a link is manipulated as strong or weak, the appropriate scenarios were also used as manipulations checks of link strength.

The fourth dependent variable was an estimate of how successful the central character would be on the task. This measure consisted of one rating that asked

participants to estimate how successful they think the control character would be ranging from *very successful* to *very unsuccessful*.

The fifth dependent variable was a measure of the control character's psychological engagement in the situation. This measure consisted of three items. These items asked participants to judge how hard the control character will try on the task, how personally committed the control character is to doing well on the task, and how much personal responsibility the control character has for her or his performance in the situation. Because this dependent variable consisted of three ratings, scores on it could range from 3 to 14.

The sixth dependent variable was a measure of how much positive affect the control character should experience if s/he performs well at the task. This measure consisted of two items. One item was a measure of how much pride the control character should receive should s/he perform well at the task, and the second was a measure of how much glad the control character should feel should s/he perform well at the task. Because this dependent variable consisted of two ratings, scores on it could range from 2 to 14.

The seventh dependent variable was a measure of how much negative affect the control character should feel if s/he performs poorly at the task. This measure consisted of two items. One item was a measure of how much blame the control character should receive should s/he perform poorly at the task, and the second was a measure of how disappointing the control character should be to her- or himself if s/he

perform poorly on the task. Because the dependent variable consisted of two ratings, scores on it could range from 1 to 14.

As evidenced in Appendix C, the vignettes were written with no information given about the control character's performance in the situation. Thus, for these latter two dependent variables, participants were asked to envision both the quality and poor performances.

Exploratory Measures

In addition to the two vignettes and PBI scale, participants also completed some exploratory measures after completing all of the aforementioned materials. These exploratory measures were the Rotter and Evans (1962) Materialism as an Individual Value Orientation, Kanar and Byrne's (1993) Life Aspirations Scale, and Wrightsman's (1964) Philosophy of Human Nature instrument. The Life Aspirations Scale consists of four particular aspirations: self-acceptance, affiliation with others, community feeling, and financial success. The Philosophy of Human Nature Scale consists of six subscales; however, because of potential time limitations, only four of these six were used. These four subscales were the beliefs that people are trustworthy, altruistic, independent from others, and rational. These exploratory measures were selected simply to better understand, as Feshbach (1982) called it, the PBI "context" (p. 183). Each one of these exploratory measures can be viewed in Appendix B, C, and D, respectively.

Procedure

100 participants in groups across that ranged between six and 22 participants in a 90-minute session. Upon arriving for the investigation, participants were informed that this was a study examining the effects of personal attitudes on impressions formed of other people. Prior to completing the experimental materials, participants read and signed an informed consent detailing the basic procedure to be followed during the experimental session, and the benefits (experimental participation credit) that they would receive in exchange for their efforts. Participants read the cover version (i.e., treatment condition) of each of the two vignettes. After reading one vignette, participants completed the dependent measures for that vignette, after which they repeated the process for the other vignette. The order in which the vignettes were presented to participants was counterbalanced. In addition, participants completed the Harris and Govea (2011) measure of the FNE. Half of the participants completed this measure before reading their vignettes, and half of the participants completed it after reading their vignettes. Participants completed the exploratory measures only after finishing the materials of primary interest.

Upon completing these materials, I fully debriefed participants (informed them about the true purpose of the study and when they may learn the study's results).

Results

Perceived Work Effort

Because of the primary focus on the Perceived Work Effort, descriptive statistics for this variable appear in Table 11. As can be discerned by comparing these statistics with those of the first study, both samples were quite similar in terms of their results on this scale. An independent samples *t*-test revealed that there was no effect on PWE scores of the order in which participants completed the scale (i.e., before or after reading the vignettes), $t(172) = .09, p = .89$. In addition, there was no relationship between PWE and age of participants, $r(213) = -.06, p > .10$, or sex of participants (for females, $M = 66.1, SD = 12.3$; for males, $M = 68.6, SD = 11.29$, $t(213) = 1.18, p = .24$).

Manipulation Checks

Perceptions of the central character's obligation, control, and goal clarity served as major dependent variables relevant to the first three hypotheses. In addition, responses on these items provided assessments of the effectiveness of the manipulations of the strength of each link. Before turning to more complete analyses of each, along with tests of the hypotheses, it is worth checking to be sure that the manipulations were effective. Therefore, independent samples *t*-tests were conducted to see if the manipulations of the strength of each link worked. These tests showed that

Table 11 Descriptive Statistics for the Perceived Work Ethic in Study 2

N = 234

Mean = 86.7

Standard Deviation = 12.6

Minimum = 81.0

Mode = 86.0

Range = 123 - 54 = 69

25th percentile = 79.0

75th percentile = 94.0

Cronbach's Alpha = 0.72

each link was successfully manipulated, for the strong links, $Md = 3.3$, 5.8 , and 6.3 for obligation, control, and clarity, respectively, whereas for the weak links, $Md = 3.8$, 4.1 , and 3.2 for obligation, control, and clarity, respectively, all $p < 2 \times 10^{-16}$, all $gs < .001$.

Tests of Hypotheses

To test my hypotheses, for the dependent measures of obligation, control, and clarity, I ran a 3 (link presented: obligation, control, or clarity) $\times 2$ (strength of link: strong or weak) $\times 2$ (PWE score: high or low) ANOVA. In addition, I included an other control group who received no link or strength of link information to learn what typical responsibility information high and low PWEs take when not primed by another type of responsibility information. Participants were classified as high or low PWE based on a median split of their scores on this scale (for high PWEs, $M = 76.2$, range = $120-87 = 36$; for low PWEs, $M = 72.6$, range = $67-54 = 33$). Those participants scoring at the median were arbitrarily classified as high or low PWE prior to running any analyses with this variable. In addition to analyzing the PWE as a median split, I also ran each ANOVA with PWE entered as a continuous variable. For these latter ANOVAs, PWE scores were centered prior to running the analyses. I will report any differences in results with respect to the method of analyzing PWE. For the sake of clarity and ease of presentation in the numerous tables to be discussed, the median split analyses will serve as the primary results to be reported.

The other four dependent variables were investigated via the same procedure. This resulted in estimates of economic, psychological engagement, positive affect for a

quality performance, and negative affect for a poor performance each being entered into a 3 (task presented) \times 3 (sample of task) \times 3 (PWE score) ANOVA. After running each of these seven ANOVAs, I conducted appropriate follow up tests to probe my hypotheses and detect all significant interactions. It should be noted that the cell sizes were not equal in most analyses. This was the result of a slightly unequal number of participants being assigned to the different experimental conditions and of using a median split on PWE scores. In addition, high and low PWEs did not fill out the experimental conditions in equal numbers (e.g. ranged from 27 to 42 for the seven experimental conditions).

While I entered scenario as a variable in these mixed analyses, there were only scattered effects of this variable. However, these effects did not qualify any of the results I am about to present, nor did they produce any conceptually interesting patterns of results and none involved interactions with the PWE. Consequently, the major analyses about to be reported collapsed across this variable. After presenting the results of the seven ANOVAs and the specific contrasts, I will discuss differences between the two scenarios.

Representative Results

The first three dependent variables that I will discuss are those of obligation, control, and clarity, respectively. Below are these first three ANOVAs appear in Tables 12 through 14

Obligation

On the obligation dependent variable, Table 12 reveals a main effect of strength of link, $F(3, 162) = 39.06, p < .0001$, such that participants inferred greater obligation when reading about a strong link than a weak link. There was also a main effect of type of responsibility information: $F(3, 262) = 7.46, p = .0005$. Participants who read about a control character's obligation perceived that character's obligation to be weaker than participants who read about a control character's control, clarity, or who were given no responsibility information. This effect is simply the result of the obligation manipulation. Inspection of Table 12 reveals that participants who read about a control character with a weak obligation in a situation found that character's obligation to be much weaker than did participants who read about a character who lacked control over, or who did not enjoy clarity in that situation.

The two main effects of strength of link and type of responsibility information on perceived obligation were qualified by an interaction between these variables, $F(3, 262) = 17.56, p = .0005$, such that participants tended to rate the character's obligation as much lower when in the weak obligation conditions than in either the weak control or weak clarity conditions, $F(2, 132) = 12.65, p < .001$ (for weak obligation versus weak control), $F(2, 132) = 9.71, p < .01$, for weak obligation versus weak clarity, $F(2, 132) = 9.36, p < .01$. However, participants in the strong obligation conditions did not rate the character's obligation to be higher than participants in the high control or high clarity conditions, $F(2, 114) = 1.45, p < .26$. When given information that either a

Table 12. *Expected Obligations as a Function of Link, Perceived Strength of Link, and the Perceived Work Ethic^a*

Office Control	High FWEs	5.8			
	Low FWEs	5.1			
	Overall	5.5			
<hr/>					
		Type of Responsibility Information			
		<hr/>			
		Obligation	Control	Clarity	Overall
		<hr/>			
Strong Link					
High FWE		4.1	5.6	5.6	5.4
Low FWE		5.7	5.2	5.6	5.5
		<hr/>			
Overall		5.9	5.5	5.7	5.7
		<hr/>			
Weak Link					
High FWE		3.4	3.7	5.5	3.6
Low FWE		3.9	3.3	4.7	4.6
		<hr/>			
Overall		3.8	3.5	5.0	4.6
		<hr/>			

^a Scores ranged from 1 (lowest obligation) to 7 (highest obligation).

person has control in a situation, or that clear rules exist in that situation, then perceivers may assume an obligation to perform in that situation. Likewise, even when told that a person lacks control over a situation, or that the rules in the situation are unclear, perceivers tend to assume that the actor is still obligated to do well relative to perceivers who were told explicitly that the control character lacked obligation in the situation. One distinction between the present research and past research conducted explicitly on the fundamental attribution is noteworthy. Whereas previous research on the fundamental attribution error (e.g., Jones & Harris, 1967) has made the existence of an actor's behavior known to participants, this was not the case in the current study. My research simply described an actor's intentions, not his or her behavior. Yet participants explicitly told either that the actor lacked control or that there was a lack of clarity in the situation were still prone to assume the actor had an obligation to perform well in the situation.

It also noteworthy that participants in the effort control group rated the character's obligation to be as strong as participants in the strong task conditions, $t(115) = 1.44, p > .10$, Dunnett's test (the test was used for all subsequent comparisons involving the effort control group). Furthermore, participants in the effort control condition and participants in the weak control and weak clarity conditions also assumed an equal amount of obligation, $t(112) = .73, p > .30$. Thus, when people are explicitly told that a person lacks obligation in a situation, it appears that such information will be assumed, even when the actual behavior of the actor is unknown to perceivers.

In addition, it is interesting to note that participants in the strong goal clarity condition perceived the central character as having greater obligations than did participants in the weak goal clarity condition, $t(34) = 2.61$, $p < .05$. However, participants in the strong and weak control conditions did not differ in their perceptions of the central character's obligations, $t(35) = .05$, $p > .95$. These two outcomes would seem to indicate that people are sensitive to information about the indeterminacy in a situation as they apply to that actor's obligations; if the rules are clear, a person has an explicit obligation to do well, whereas if they are unclear, the person has less obligation to do well.

There was a marginal main effect of PWT, $t(1,268) = 2.42$, $p = .02$, with high PWTs reading to perceive a central character as having greater obligations in the situation than low PWTs. This marginal main effect of PWT reached $t(1, 268) = 2.61$, $p < .05$ when PWT was entered into the ANOVA as a continuous variable. Thus, although the data were consistent with the fourth hypothesis, the effect was weak.

Control

Table 13 presents means for the control dependent variable. There was a main effect of strength of link, $t(1, 268) = 18.24$, $p < .001$, such that participants believed that the character had more control when they read about a strong rather than a weak link. There was also a main effect of type of responsibility information, $t(3, 268) = 8.27$, $p < .001$. Participants who read about the central character's obligations tended to value greater control over the situation than did participants who read about the

Table 1b: Perceived Control as a Function of Link Perceived, Strength of Link, and Its Potential Work Effect^a

Effect Control	High PWE	5.2			
	Low PWE	5.1			
	Overall	5.1			
		Type of Responsibility Information			
		Obligation	Control	Clarity	Overall
Strong Link					
High PWE		5.5	5.7	5.3	5.8
Low PWE		5.5	5.8	5.8	5.7
Overall		5.8	5.8	5.7	5.8
Weak Link					
High PWE		5.4	4.1	4.2	4.5
Low PWE		5.5	4.2	4.0	4.6
Overall		5.5	4.1	4.1	4.6

^a Scores ranged from 1 (lowest control) to 7 (highest control)

character's control or clarity. For the complex context, $\eta(2, 24) = 4.14, p < .01$. This indicates that the control manipulations affected perceptions of both control and clarity. This is perhaps not surprising, given that Schlenker et al. (1994) regarded clarity as a type of control, as clarity pertains to the individual's understanding of the goals and rules in a situation, and control pertains to the individual's acting on this understanding. Should someone believe that the rules in a situation are unclear, then it follows logically that they should believe that the individual does not understand what she needs to do in the situation.

The two main effects of strength of link and type of responsibility information were qualified by an interaction between the two variables, $\eta(2, 24) = 8.70, p < .001$. This interaction was driven by differences between participants in the three weak-link conditions. Participants in the weak obligation condition judged the character's control over the situation to be greater than did participants in the weak control and weak clarity conditions combined, for the complex context, $\eta(1, 11) = 11.46, p < .01$. However, there were no differences in perceptions of control among participants reading about a strong link, $\eta(1, 11) = .07, p > .50$. These findings confirm Schlenker et al.'s notion that control and clarity are more similar to each other than to obligation, and from this study, there is particularly true when control or clarity is known to be weak. Furthermore, the obligation and control are both clarity-relevant pieces of responsibility information, participants in the weak obligation condition may be valuing greater control as an alternative to the belief that the control character's responsibility in the situation resides in part within the actor

himself. If this was the case, then it bolsters the idea that our tendency to process identity-relevant information arises even when we do not know the nature of an actor's situation.

It is again interesting to examine the outcomes of participants in the affect control group. These participants assumed the character had less control over the situation than did participants in the strong link condition, $t(155) = 3.66$, $p < .01$. However, affect control condition participants assumed the character had as much control as did participants in the weak-obligation condition, $t(76) = 1.35$, $p > .10$, and more control than did participants in the weak-control and weak-clarity conditions, $t(112) = 4.40$, $p < .01$.

Lastly on the dependent variable of control, there were no effects of PWE when it was analyzed continuously split. However, when PWE was analyzed as a categorical variable, it was significant, $t(1, 268) = 3.42$, $p = .03$, such that PWE was positively associated with inferring that the control character had control over the situation. Thus, further support for the fourth hypothesis was obtained.

Clarity

Table 14 presents the means for the clarity dependent variable. There was a main effect of strength of link, $t(1, 268) = 3.16$, $p < .001$, with participants inferring that the character enjoyed more situational clarity when they read about a strong rather than weak link. There was also a type of responsibility information main effect, $t(1, 268) = 4.10$, $p < .01$. Participants reading about the clarity of a control character's situation tended to see the situational rules as less clear than participants

Table 14: Perceived Clarity as a Function of Link Presented, Strength of Link, and the Perceived Work Ethic^a

Effect Context	High PWEs	4.6		
	Low PWEs	4.1		
	Overall	4.3		
Type of Responsibility Information				
	Obligation	Control	Clarity	Overall
Strong Link				
High PWE	5.1	5.5	6.2	5.6
Low PWE	4.1	5.2	6.3	5.6
Overall	5.1	5.4	6.3	5.6
Weak Link				
High PWE	4.4	3.8	3.9	3.4
Low PWE	4.2	4.2	2.3	3.8
Overall	4.3	4.0	3.2	3.8

^a Scores ranged from 1 (lowest clarity) to 7 (highest clarity)

reading about the central character's obligation to or control over the situation. This effect was the result of the clarity manipulations.

There was, in fact, the two previous dependent variables, an interaction between strength of link and type of responsibility information, $F(2, 268) = 24.28$, $p < .001$. Participants in the strong obligation and strong control conditions judged the situational clarity to be equivalent, $t(68) = -.48$, $p > .49$. However, participants in the strong clarity condition judged the situation to be clearer than did participants in the strong obligation and high control conditions, for the complex context, $t(118) = 5.23$, $p < .01$. Likewise, participants in the weak clarity condition judged the situation to be less clear than did participants in the weak obligation and weak control conditions, for the complex context, $t(111) = 9.81$, $p < .01$. Thus, it appears that participants were particularly sensitive to the presence of clarity information in the situation.

Furthermore, information about obligation and control affected perceptions of clarity in the situation. Specifically, participants in the strong-obligation condition perceived more clarity in the situation than did participants in the weak obligation condition, $t(1, 79) = 10.64$, $p < .001$, and participants in the strong control condition perceived more clarity in the situation than did participants in the weak control condition, $t(1, 79) = 28.06$, $p < .001$. In the downstream of the obligation and control dependent variables, which are both clarity-relevant pieces of information, it was found that participants perceived weak information that one of these two links was weak tended to rate a greater amount of the other type of responsibility information. However, perceptions of situational clarity, the clarity-relevant piece of

responsibility information, appear to have been influenced only by the strength of the link (i.e., of the responsibility information) presented to them.

Participants in the offset control condition perceived less clarity in the situation than did participants in the strong link condition, $t(58) = 4.40, p < .01$, but they perceived more clarity than did participants in the weak link condition, $t(55) = 4.00, p < .01$. If indeed people were objectively processing social information, then intuitively there are the results one would expect to find. However, upon further examination, this latter effect was driven by the fact that participants in the weak clarity condition perceived less clarity in the situation than did the offset-control condition participants, $t(73) = 8.56, p < .01$. However, there were no differences between participants in the offset control condition and the weak obligation condition, $t(74) = .26, p > .50$, and the weak control condition, $t(76) = 1.18, p > .20$. These findings again attest to participants' sensitivity to clarity information.

There was no main effect of FWE, $F(1, 260) = .02, p > .40$, nor did it interact with either strength-of-link or type of responsibility information given. FWE was still not significant when entered as a continuous variable, $F(1, 260) = 1.73, p > .10$. This null result lends credence to the fourth hypothesis.

Type of Responsibility Information Is Given

In addition to examining obligation, control, and clarity as response dependent variables, I wanted to test this set of variables as a within-subject variable. This would allow comparisons between the three types of responsibility information, how information source types of responsibility information act as a function of FWE, and how

they change depending upon what type of responsibility information is presented in a scenario. Thus, this variable was entered as a fourth variable into the original 2 x 2 x 3 ANOVA. Table 15 includes all post-hoc means.

First, there was a significant effect of strength of link, $F(1, 262) = 280.62, p < .001$, such that people tended to infer more responsibility when any link was strong than when it was weak. This main effect was qualified by a two-way interaction between strength of link and type of responsibility information, $F(2, 262) = 13.42, p < .001$. This interaction was the result of the manipulations. Specifically, participants tended to see a manipulated weak link as weaker than the other two links, and likewise, they tended to see a manipulated strong link as stronger than the other two links.

There was also a significant effect of type of responsibility information inferred, $F(2, 520) = 42.54, p < .001$. A follow-up complex contrast revealed that, in support of the third hypothesis, participants tended to infer more obligation and control information than they did clarity information, $t(262) = 9.14, p < .001$.

However, a two-way interaction also emerged between type of responsibility information inferred and strength of link presented, $F(2, 520) = 30.77, p < .001$.

When presented with a strong link, participants inferred an equal amount of all three types of responsibility information ($M_s = 3.7, 3.7$, and 3.8 for obligation, control, and clarity, respectively; all three $z < 1$, all three $p > .10$). However, when presented with a weak link or no link, participants inferred more obligation and control information

Table 15. *Means for Type of Responsibility Indications Inferred Analysis*

	Dependent Variable		
	Obligation	Control	Clarity
Strong Link			
Obligation	3.7	3.6	3.1
Control	3.3	3.8	3.4
Clarity	3.3	3.7	4.3
Weak Link			
Obligation	3.6	3.3	4.3
Control	3.3	4.3	4.8
Clarity	3.6	4.3	3.3
Offen/Control	3.3	3.3	4.3

($M = 4.4$, $SE = 1.4$) than clarity information ($M = 3.7$, $SE = 1.4$), for the complete context, $t(32) = 0.72$, $p < .001$. Thus, the third hypothesis was modestly supported.

There was also a three-way interaction between type of responsibility information inferred, type of responsibility information presented, and strength of link, $F(5, 32) = 10.11$, $p < .001$. This interaction replicates a consistent finding described in each of the three previous dependent variables. That is, the previous strength of link by type of responsibility information interaction resulted from the fact that these manipulations tended to affect the relevant dependent variables since that the other two dependent variables—particularly when a weak link was proposed. For example, consider the manipulation of obligation. As can be discerned from Table 15, the manipulations polarized perceptions of obligation more than of duty perceptions of control or clarity. Thus, it was indeed important to examine each type of responsibility information as a separate dependent variable.

When related to a random split, there was no effect of FWE, either alone, $F(1, 26) = .03$, $p > .10$, or in combination with other variables, all F 's < 2.13 , all p 's $> .10$. However, when entered as a continuous variable, there was indeed a main effect of FWE, $F(1, 26) = 7.83$, $p < .001$, such that high FWEs produced more responsibility information than low FWEs. This finding provides a conceptual replication of Tversky's (1967) finding that the FWE is associated with the valuing of responsibility by demonstrating that high FWEs tend to make that people are responsible in even the most ambiguous of situations. However, FWE did not

manipulated with type of responsibility information. Thus, no support was found for the #3a hypothesis.

Summary of Analyses on Responsibility Locus

With respect to the *Strong* Model of Responsibility, support was obtained for the hypothesis that participants would tend to infer more clearly relevant information (i.e., obligation and control) than identity-relevant information (i.e., clearly). I found it particularly difficult to keep participants from inferring obligation information. Even when presented with weak control or weak clarity information, participants still perceived the control character to have an obligation to perform well in the situation. However, a repeated measures analysis comparing inferred obligation to inferred control revealed no difference between these two types of responsibility information. Furthermore, when presented with weak obligation information, participants perceived that the control character had control over the situation. Thus, it appears that if explicitly told that one of the identity-relevant pieces of information is not present, people will simply infer that the other one is present.

With respect to the *PWE*, support was found for the hypothesis that the *PWE* would be directly associated with inferring obligation and control, but not clarity, about a control character. However, no support was obtained for the hypothesis that high *PWE*s would tend to infer more obligation and control than they would clarity.

Other Dependent Variables

I will now present results for the four other dependent variables: estimates of the control character's success, the control character's perceived psychological

experiment with the task: the amount of positive affect the control character should experience for a quality performance, and the amount negative affect the control character should experience for a poor performance. The means for each of these three dependent variables appear in Tables 16, 17, 18, and 19, respectively.

Estimates of Success

For estimates of the control character's success, there was a main effect of strength of link, $F(1, 260) = 173.11, p < .0001$. As hypothesized, participants who read about a strong responsibility link tended to predict that the control character would be more successful than did participants who read about a weak responsibility link. This main effect was qualified by a link strength by type of responsibility information interaction, $F(1, 260) = 3.52, p = .04$. Specifically, there were no differences among participants in the strong-obligation, strong-control, or strong-chance conditions, $F(1, 114) = 1.29, p = .29$. Thus, participants predicted more success for strong than weak links regardless of the type of responsibility information presented to them. However, among participants in the three weak link conditions, participants in the weak obligation condition estimated the control character would be more successful than participants in the other two weak link conditions combined, for the simplest control, $F(1, 14) = 3.49, p < .05$. It will be recalled that participants in the weak obligation condition also perceived the control character as having as much control as did participants in the strong obligation condition. Likewise, participants in the weak obligation condition believed that there was slightly more clarity in the situation than did participants in the weak control condition (though the latter finding

Table 16: Perceived Likelihood of Success as a Function of Link Presented, Strength of Link, and An Electronic Work Sheet^a

Effect Control	High PWE	5.4		
	Low PWE	5.8		
	Overall	5.3		
	Type of Responsibility Information			
	Obligation	Control	Clarity	Overall
Strong Link				
High PWE	4.2	4.1	4.3	4.2
Low PWE	3.6	3.4	3.9	3.8
Overall	3.9	3.8	4.1	4.0
Weak Link				
High PWE	4.8	4.3	4.4	4.4
Low PWE	4.3	4.4	3.8	4.2
Overall	4.6	4.2	4.1	4.3

^a Scores ranged from 1 (lowest likelihood of success) to 7 (highest likelihood of success).

was not significant). It is perhaps the case that participants in the weak obligation condition perceived the greater control and slightly greater clarity to compensate for the lack of obligation with which they were presented, thus enabling the control character to perform more successfully in the situation. Similarly, it would seem that a lack of obligation would be less detrimental to an actor's chances of success in a situation than would a lack of clarity or a lack of control. If a person knows the procedures to be followed in a situation (i.e., there is strong clarity) and also has the ability to follow them (i.e., there is strong control) then s/he may still be successful in the task even if s/he does not feel obligated to do so.

In support of the weak hypothesis, there was a main effect of PWE, $F(1, 200) = 6.21, p < .05$, such that high PWEs believed the character would be more successful than low PWEs. High PWEs, with their internal loci of control (Johns & Ciarro, 1991), perhaps believe that people will be successful because they will work hard or bring about a luck or outcome. This may explain why previous research (e.g., Fordham, 1982, 1983; Roeters, 1990) has found that high PWEs tend to believe that unemployment is the result of characteristics of the unemployed themselves. If high PWEs expect success to be the result of hard work, then they should think that people who are not successful (i.e., unemployed, as well as) are so because of some personal flaw.

Ecological Assessment

The correlations between the three locus (level of consciousness, determinism, and responsibility) that comprised the measure ranged from .24 to .76, all $ps < .0001$.

The Cronbach's alpha for this measure was .78. In her research with the Triangle Island, Bern (1997) found that commitment and responsibility correlated .74. Thus, it appears that in relation to Schreiner's (1997) contention that these items tap into one underlying construct, it is possible to statistically combine these three items. Appendix II contains separate ANOVAs run on each of the three items comprising the measure of psychological engagement.

Three effects emerged in perceptions of psychological engagement. First was a main effect of task strength, $F(1, 168) = 90.20, p < .0001$. Characters were perceived to be more engaged with the task when a task was strong than when it was weak, thus supporting the first hypothesis. This main effect was again qualified by an interaction of strength of task with type of responsibility information, $F(1, 168) = 7.70, p < .0008$. Specifically, participants in the weak obligation condition perceived the character to be less psychologically engaged in the task than did participants in the weak control and weak clarity conditions, for the simplest contrast, $g(1, 84) = 4.93, p < .01$. There were no differences between participants in any of the strong responsibility conditions, $F(2, 114) = .77, p > .45$. Because psychological engagement in a task is an internal state, it follows that when presented with information that an actor lacks an obligation to do well in a task, something also internal to the actor, she should also lack engagement with that task. However, when the rules in a situation are unclear or the actor apparently does not know if she can follow the rules successfully, there

Table 17 Perceived Psychological Engagement as a Function of Link Perceived Strength of Link, and the Perceived Work Ethic*

Other Control	High PWE	16.3
	Low PWE	16.6
	Overall	16.4

	Type of Responsibility Information			Overall
	Obligation	Control	Choice	
Strong Link				
High PWE	18.3	18.4	17.6	17.9
Low PWE	17.5	17.8	17.4	17.5
Overall	17.8	17.7	17.2	17.6

Weak Link				
High PWE	12.9	16.0	14.9	14.3
Low PWE	13.3	15.3	15.0	14.6
Overall	13.1	15.8	15.0	14.5

*Scores ranged from 5 (lowest level of psychological engagement) to 25 (highest level of psychological engagement)

engagement will not be as demanded as when obligations loom large. After all, in such situations, the rules can be learned, and if the central character is motivated to do so, s/he can learn how to follow those rules successfully.

When FWE was analyzed via a median split, there were no effects of that variable, either alone or in combination with the other independent variables in the analyses. When FWE was entered into the ANOVAs as a continuous variable, there was a main effect of the variable, $F(1, 268) = 8.43, p < .02$, with high FWEs tending to perceive the central character as more psychologically engaged in the task than low FWEs, thus supporting the sixth hypothesis. If it can be assumed that work is a central component of the high FWE existence, as Chernguyen (1988) claimed, then such individuals may themselves experience greater psychological engagement in tasks they undertake. Given that we tend to think most people share our beliefs and attitudes then it really *is* the case (Ross, Green, & House, 1987), high FWEs may assume that others share their degree of engagement with their undertakings.

Exercise Affects for a Quality Performance

The correlation between the two domain-specific goals for a quality performance (i.e., completed this measure was .33, $p < .000$. The Cronbach's alpha for this measure was .82.

Two effects emerged in the variable of how much positive affect the central character should experience after a quality performance in the situation. First was a main effect of task strength, $F(1, 268) = 11.84, p < .001$. Participants thought the

Table 18. *Employee Affect (Dependent Variable) as a Function of Link, Perceived Strength of Link, and the Perceived Work Ethic**

Effect Control	High PWEs	11.7			
	Low PWEs	12.6			
	Overall	12.1			
<hr/>					
	Type of Responsibility Information				
	<hr/>				
	Obligation	Control	Clarity	Overall	
<hr/>					
Strong Link					
High PWE	12.3	10.7	10.4		11.2
Low PWE	12.3	11.1	10.4		11.6
<hr/>					
Overall	11.2	10.9	10.8		11.0
<hr/>					
Weak Link					
High PWE	10.3	11.0	11.2		12.2
Low PWE	10.0	12.3	11.1		12.3
<hr/>					
Overall	10.7	12.4	11.1		12.3
<hr/>					

* Scores ranged from 2 (lowest amount of positive affect) to 14 (highest amount of positive affect).

character should experience more positive affect when behaving under conditions of a weak link than under conditions of a strong link. This supports the second hypothesis.

This main effect was qualified by a link strength by type of responsibility information interaction, $F(2, 200) = 22.81, p < .001$. When a character was faced with either weak control or weak ability, participants believed she would experience more positive affect for a quality performance than did participants in the two similar strong link conditions. In the examples contrast, $(3.32) = 3.28, p < .01$. However, when a character was faced with a weak obligation, participants believed she would experience less positive affect for a quality performance than did participants who read about a character with a strong obligation, $F(1) = 3.91, p < .05$. Thus, it appears that when one performs well in a situation in which she is obligated to do so, she should experience more positive emotions, but when that person has control over the situation, or there must clear rules to follow in the situation, that is not the case. Thus, these data seem to indicate that when external factors influence an actor's performance, that person should not feel as positively toward him- or herself or when s/he performs well in the face of being expected to fulfill one's obligation.

This interpretation is consistent with the discounting principle of attribution (Kelley, 1967). As mentioned previously, perceivers will discount any one cause of a person's behavior when multiple causes are plausible. In the case of strong control or strong ability, a quality performance could be attributed to those factors (i.e., it could be discounted), not to the individual making the quality performance. That people are expected to experience more positive affect for a quality performance when there

obligation is strong than when it is weak is also understandable. If one fulfills his or her obligation, a positively internal state, that one ought to perceive the quality performance as the result of his internal state, and thus should feel positively. Finally, this interaction also further supports the notion that control and clarity are perceived as more similar to each other than either is to obligation.

The effort control condition participants tended to believe that people should feel positive affect for a quality performance. These participants were similar to the high-obligation, weak control, and weak clarity participants in this perception, $t(113) = 1.44, p > .05$. However, the effort control condition participants were more likely to think the character should experience positive affect for a quality performance than were participants in the weak obligation, strong control, or strong clarity conditions, $t(113) = 3.49, p < .01$. Thus, unless given explicit information that clear rules exist in a situation, that a control character lacks obligation, or that the character has moved over the situation, none of which is often readily apparent in everyday social observations, participants tend to assume people will feel positively about themselves for performing well. Given the tendency for participants to assume that a character has an obligation to perform well, it follows that they should also assume positive affect for that quality performance that she is obligated to execute.

There was a marginal main effect of PWTs on this measure, $F(1, 368) = 3.39, p < .05$, such that high PWTs believed the control character should experience less positive affect for a quality performance than did low PWTs. As postulated previously, high PWTs simply expect success to result from hard work, thus they

expectation may derive from the positive feelings associated with the success. If a success is unexpected, then if it does occur, it may involve a "pleasant surprise," which can enhance the person's affect.

Surprise Affect for a Poor Performance

The correlation between the two items (pleasant and disappointment for a poor performance) that comprised this measure was .46, $p < .000$. The Cronbach's α value for this measure was .78.

This last dependent variable, also revealed two effects. Once again, there was a main effect of task strength, $F(1, 265) = 58.26$, $p < .0001$, such that participants in the strong task condition believed the situation should experience more negative affect than did participants in the weak task condition. Unlike with the positive affect for a quality performance, however, there was an interaction between this variable and type of responsibility attribution. Simply, if a person has a strong obligation to perform, control over the situation, or clear rules exist in the situation, then that individual might experience more (more dislikable) for performing poorly than if that person has a weak obligation to perform, lacks control over the situation, or the rules in the situation are ambiguous.

There was also a main effect of PWE, $F(3, 248) = 3.35$, $p < .001$, such that, as predicted, high PWEs tended to believe the control situation should experience more negative affect for a poor performance than did low PWEs. High PWEs are perhaps more affected emotionally by a possible failure than are low PWEs. When failure is

Table B: Measures of Effect Experienced as a Function of Link Perceived, Strength of Link, and the Perceived Work Effect.^a

Effect Control	High PWEs	18.3			
	Low PWEs	9.3			
	Overall	9.9			
	Type of Responsibility Information				
	Obligation	Control	Clarity	Overall	
Strong Link					
High PWE	18.4	18.7	30.9	19.6	
Low PWE	10.3	9.6	9.6	9.8	
Overall	10.4	10.1	10.3	10.3	
Weak Link					
High PWE	9.1	9.4	8.2	8.6	
Low PWE	9.0	7.6	7.1	7.9	
Overall	9.0	8.0	7.6	8.2	

^a Scores ranged from 1 (lowest amount of negative effect) to 14 (highest amount of negative effect).

experienced one should feel badly because of it. As speculated, perhaps high FWEs simply represent quality task performances, and when a quality performance does not occur, it should lead to negative affect. This idea is supported by the finding that the FWE is generally associated with predictions of task success. Should such an expectation not be met, certainly one would feel disappointed, and in the case of high FWEs, they seem to indicate that a sizable portion of that disappointment should be directed at the actor himself. It must be noted that this is a measure of another person's negative affect for his or her poor performance; it is not a measure of how much negative affect high FWEs would feel should they themselves perform poorly.

Participants in the *officer control* condition believed the control character should experience no such negative effect for a poor performance as did participants in any of three strong task conditions, $g(FE) = 1.09, g^2 = .10$. However, the *officer control* condition participants, compared with those in the three weak task conditions, tended to think the control character should experience more negative affect for a poor performance, $g(HI) = .514, g^2 = .04$. This indicates that perceivers tend to assume the presence of one or more strong responsibility links.

Analyses

In addition to these analyses that were of primary interest, I ran several other analyses involving the FWE to better understand this personality construct. These results are now presented.

Correlations Between Dependent Variables

Table 3b displays the zero-order correlations between each of the seven dependent variables, as well as the PWL. At least a few results are noteworthy. First, among the three types of responsibility information, only two of the three correlations were significant. The correlation between obligation and control was not significant, $r(272) = .04$, $p < .05$. Obligation measures an actor's *duty* to perform a task, whereas control measures an actor's *ability* to execute the task. Given that one's ability to perform a task depends in part on the complexity of the task, it is not a concept that resides completely within the actor. Thus, it is not surprising that participants perceived them as distinct constructs. Both of these factors were correlated with clarity, both $r(272) = .29$, both $p < .001$.

Another interesting set of correlations concerns participants' judgment of the central character's likelihood for success. All three genres of responsibility information were positively related to this judgment. It might be interesting to consider the types of tasks in which the central characters were engaging. Both George (the job applicant) and Patrick (the college student) were involved in tasks that might be considered "short-term" tasks, in that neither character would really expect his or her behavior should either encounter difficulties in performing the task. And in fact, there were no differences between the two scenarios on the dependent variable of success estimations. It may be the case, however, that this is a "long-term" task, in which

Table 39 Correlations Between PWB and Dependent Variables

Measure	1	2	3	4
1 PWB	—			
2 Obligation	.12	—		
3 Control	.12	.88	—	
4 Clarity	.18	.29	.42	—
5 Prediction of Success	.12	.24	.45	.23
6 Psychological Engagement	.15	.92	.33	.43
7 Positive Affect for a Quality Performance	.68	.14	.92	.28
8 Negative Affect for a Poor Performance	.20	.22	.64	.42

(Table continues)

Table 2 (continued)

Measure	1	2	3	4
1. PWU	—			
2. Obligation	0.32	—		
3. Control	0.16	0.16	—	
4. Clarity	0.16	0.16	0.16	—
5. Perception of Success	0.16	0.16	0.16	0.16
6. Psychological Engagement	0.16	0.16	0.16	0.16
7. Positive Affect for Quality Performance	0.16	0.16	0.16	0.16
8. Negative Affect for Quality Performance	0.16	0.16	0.16	0.16

Note. All $r > .01$ significant at $p < .05$, all $r > .15$ significant at $p < .01$, all $r > .18$ significant at $p < .001$.

an actor can adjust his or her behavior to benefit from experience. performers will display an even stronger tendency to associate each piece of responsibility information with situations of an actor's success than failed here.

It is also noteworthy that, while obligation and clarity were both related to positive affect, obligation was positively related to it, whereas clarity was negatively related to it. As discussed previously, these results suggest that when one fulfills an obligation to perform admirably in a situation, one should feel good about oneself for doing so. However, when one is in a situation with clear rules and procedures, then there is less reason to feel good about oneself for a quality performance because, perhaps, such a performance can be attributed to the clarity of the situation, not to something internal to the actor.

With respect to the FWE, as mentioned previously, both obligation and control were correlated positively with this measure, but clarity was not correlated with it. Among the remaining four dependent measures, three were correlated positively with this measure: with estimates of success, $r(173) = .13, p < .05$, with psychological engagement, $r(273) = .15, p < .01$, and with negative affect for a poor performance, $r(173) = .35, p < .001$. The pattern of correlations suggests that high FWEs perceive others as engaged in these tasks. Perhaps because of this engagement, these people are expected to be successful at these tasks, and should this expectation not be met, then they might feel poorly about themselves.

Analysis of Exploratory Measures

I next analyzed the exploratory measures. First, the alphas for each measure, the intercorrelations between these measures, and their associations to the FWE, are presented in Table 12. With the exception of the FWE scale, none of these measures had an alpha that approached the generally accepted .70 level.

There were two measures significantly related to FWE. Specifically, there was a positive, albeit small, correlation between FWE and the belief that humans beings are rational creatures, $r(212) = .12, p < .05$. This finding may in part explain why high FWEs tend to make the social attributions that they do. That is, they believe humans are inherently rational, and as such, can work their way out of situations such as being unemployed. This does raise a potential paradox, though. If on the one hand the FWE is positively associated with the belief that humans are rational (an assumed characteristic), and assuming that unemployment is an adverse state, then high FWEs, in essence, believe that unemployed individuals are making a choice to opt-in to unemployment, something that would seem irrational to do. However, the assumption that unemployment is a choice may not be correct. First, some people who are unemployed are so because they are trying to find a desirable job instead of taking just any employment that may be available (termed "volitional unemployment," McConnell, 1987). Unfortunately, minimal research on the FWE and attributions for unemployment has only examined attributions for what is termed "structural unemployment," (McConnell, 1987) which are those individuals who lack

Table 21 Zero-Order Correlations Between PVE and Six Exploratory Measures

Measure	Alpha	1	2	3
1. Perceived Risk Ethics	(0.72)	—		
2. Materialism	(0.43)	-0.02	—	
3. Agreement for Financial Success	(0.34)	0.13	0.66**	—
4. Agreement for Affiliation with Others	(0.34)	0.02	0.38	0.25**
5. Agreement for Community Welfare	(0.34)	0.38**	-0.36	-0.21**
6. Agreement for Self-Understanding	(0.37)	0.09	0.66	0.41**
7. Belief that People are Trustworthy	(0.37)	-0.05	-0.08	-0.06
8. Belief that People are Altruistic	(0.34)	-0.18	-0.05	-0.02
9. Belief that People are Independent	(0.27)	-0.08	-0.11	-0.05
10. Belief that People are Rational	(0.55)	0.12*	-0.03	0.00

(table continues)

Table 11 (continued)

Measure	4	5	6	7
1. Perceived Work Ethic				
2. Interactions				
3. Aspirations for Financial Success				
4. Aspirations for Affiliation with Others	0.000			
5. Aspirations for Community Feelings	0.15***	0.00		
6. Aspirations for Self-Understanding	0.44***	0.19***	0.00	
7. Belief that People are Structurally	-0.02	0.00	-0.03	0.00
8. Belief that People are Attracted	0.14*	0.00	0.00	0.03***
9. Belief that People are Independent	0.01	-0.00	0.00	0.10***
10. Belief that People are Rational	0.10	0.18**	0.14*	0.18***

(Table continues)

Table 11—continued

Measure	8	9	10
1 Persevere Work Ethic	—	—	—
2 Materialism	—	—	—
3 Aspirations for Financial Success	—	—	—
4 Aspirations for Affiliation with Others	—	—	—
5 Aspirations for Community Feelings	—	—	—
6 Aspirations for Self-Understanding	—	—	—
7 Belief that People are Trustworthy	—	—	—
8 Belief that People are Altruistic	—	—	—
9 Belief that People are Independent	0.11 ^{***}	—	—
10 Belief that People are Rational	0.36 ^{***}	0.29 ^{***}	—

* $p < .05$ ** $p < .01$ *** $p < .001$

the ability to hold a job for an extended period of time. Likewise, even being a member of the structurally unemployed may be seen by some as preferable to working. It is possible that some individuals would prefer to receive welfare or long-term others than to work a job. For both these former and latter individuals, being unemployed may well be a rational decision.

The second significant correlation with PWE was its association with responses for community feelings, $r(271) = .29$, $p < .001$. The items comprising the measure of community feelings, which appear in Appendix 2, do not seem as though they should be associated with the PWE. One possible explanation is that the PWE reflects traditional American values, one of which is valuing a sense of community with other people. By helping to improve the lives of those who cannot help themselves (akin to what Berkowitz, 1972, calls "the social responsibility norm"), high PWEs are valuing, in what may be considered a traditional value.

Furthermore, this result may raise the possibility that "work" is in fact a multidimensional concept, and as such, there are many ways one can "work." One way would be to get involved in one's community. Given that the items comprising the community feeling measure do not constitute what may be typically considered work, it may also be worthwhile to examine the possibility that such an explanation among high PWEs is motivated not by a desire to work, but rather by a desire to enhance rather than merely their self-images. That helping behavior may be motivated by such concerns is not novel (e.g., Cialdini, Ellsberg, Shaw, & McClelland, 1982; Pomeroy & Pomeroy, 1984), however, if indeed high PWE respondents for

community feelings are motivated by self-escape concerns, then this again must be interesting paradox with previous research. Stearns (1998) found that high PWEs recommended more "lumpy-handed" solutions toward alleviating unemployment, such as eliminating welfare than did low PWEs. It could be argued that such recommendations are not helpful to the unemployed, particularly in the short-term (although conservative commentators may well disagree). Why would it be, then, that high PWEs appear to be involved in their communities more than do low PWEs? Perhaps it is the case that high PWEs believe that ultimately, being the rational creature that they are, should be able to help themselves, but that the *community* is where the individuals live and only desire if those individuals become involved in them. Perhaps high PWEs are much like President Woodrow Wilson, whom historian Arthur Crook characterized as a man who "Loved humanity, but hated the individual." It must be remembered that this remark was not an actual criticism of helping behavior per se, but rather a measure of the desire to help. These measures are not necessarily synonymous (e.g., Halling, Brimman, Dabrynka, Givens, & Pomeroy, 1986). The association between PWE and helping behavior is one that may indeed benefit from future research.

Interestingly, the belief that people are altruistic was negatively related to PWE, $\beta(272) = -.18, p < .05$. Thus, although high PWEs may tend to appear to be more helpful at the community level, they apparently doubt that others themselves are helpful. Being helpful at the community level, however, does not necessarily mean that one is altruistic. A person's community involvement can have benefits not only

for the community as a whole, but also for that individual. For instance, the person may feel positively about him- or herself for getting involved with the community. Likewise, the person may meet others involved in the community, and these new acquaintances may be the reason the person stays involved with the community. In measuring Appendix Q – which contains the items that comprise the altruism subscale of Wrightsman's (1974) instrument, it does seem as though they tap into helping at the individual level, not at the community level. Furthermore, they assess respondent's perceptions of helping other individuals for purely altruistic reasons; they do not seem to assess respondent's perceptions of the likelihood of helping for other reasons (e.g., self-image concerns). In addition, Wrightsman's measure measures perceptions of other people's helping behavior, whereas the desire to achieve community feelings measures one's own aspiration to help.

One other correlation with FWE was marginally significant. FWE was positively related to aspirations for financial success, $r(277) = .12, p = .05$. This raises another question about the FWE construct, that is, is it one that values work for the sake of work (i.e., it is a *do-it-for-the-work* value) or is it a *do-it-for-what-work-can-provide* (i.e., money)? In Miller's (1954) writings about the construct, he very much attempted to provide a justification for the measurement of wealth. Thus, it should not be surprising that high FWE is equal to financial success. However, it should be noted that financial wealth, in itself, is not particularly useful. Rather, it is what that financial wealth can provide that is useful. Thus, it is interesting that FWE was unrelated to the measure of materialism, $r(277) = -.02, p > .75$, which measures the

extent to which material possessions play a role in an individual's life. This second finding is particularly intriguing given that financial expenditures were strongly related to materialism, $r(222) = .49, p < .01$.

I next performed a simultaneous multiple regression analysis on FWE scores using the two other measures in Table 2) as predictors. Results of this analysis mirrored the zero-order correlations almost perfectly. Both consumer feeling equations, $r(264) = 2.58, \beta = .17, p < .01$ and the belief that luxury brings one ahead, $r(244) = 2.78, \beta = .15, p < .01$ were significant predictors of FWE scores. Likewise, financial success equations, $r(264) = 1.32, \beta = .13, p < .05$ and the belief that luxury brings one ahead, $r(244) = 1.34, \beta = .14, p < .05$ were the only marginal predictors of FWE scores.

These analyses indicate that the FWE is indeed related to broad views on luxury status. Previous research (e.g., Havens, 1990; MacInnis, 1993) has tended to examine the FWE in relation to attitudes toward specific types of people, almost always those people who are poor or unemployed. The current data suggest this research may only be addressing only one way in which the FWE is related to the interpersonal domain (that is, socioeconomic placement). Future research on the FWE may benefit from examining how the FWE is important in a variety of interpersonal contexts, such as its relationship to different love styles (Fincham & Hallmark, 1994; Sternberg, 1988) and attachment styles (Gidycz & Bartholomew, 1994). In addition, it might be interesting to learn how the FWE is related to an individual's perceptions of other people's motivation for engaging in certain behaviors. For instance, there are

competing theories explaining why people help each other (e.g., Batson, 1991; Cialdini, 1991; Titmuss & Kelley, 1951). Perhaps high PWEs perceive others' helping behavior more as an attempt at personal gain rather than true altruism, whereas low PWEs do not hold such a perception.

PWE Factor Structure

In the literature on PWE, only a few studies (Furman, 1990a; Haines, 1982; Isakson, 1984; Madrick, 1997; Tang, 1982) have explored the possibility that PWE is a multidimensional construct. Indeed, Weber (1958) himself conceived of the work ethic as a multidimensional construct, however, most research on PWE has tended to use composite scores on the Machs and Givens (1971) scale. Given the priority of factor analysis as this scale, and "that factor analysis ought to be applied routinely to new personality scales immediately after they are constructed" (Bryman & Clark, 1988, p. 101), I explored the potential multidimensional nature of the PWE in this study.

The 15 items of the PWE scale were subjected to a principal-components analysis, orthogonal rotation yielded. Application of the standard error sum method (Quinn & Jure, 1996) indicated that a four-factor solution was appropriate. Previous research exploring the multidimensional nature of the Machs and Givens (1971) scale has also found a four-factor solution to best fit this scale. Thus, I was able to compare relatively easily my analysis with that of previous research.

The results of this analysis appear in Table 22. On the whole, my four factors are quite similar to those found in previous research. Specifically, my first factor

Table 22. Example Component Analysis (Orthogonal Varimax Rotation) For the PWT Scale

Item #	Positive Outcomes of Hard Work	Degree of not Working	Anti- Leisure	Academic
	Hard Work	Hard	Leisure	Academic
7	0.47	0.14	0.30	0.12
9	0.63	0.29	-0.15	0.18
18	0.45	0.12	-0.38	0.03
12	0.58	0.06	-0.11	0.18
13	0.61	0.11	0.34	-0.08
16	0.55	0.00	-0.64	0.20
17	0.30	-0.00	-0.34	0.14
2	-0.04	0.44	0.20	0.39
3	-0.09	0.53	-0.86	0.23
6	0.28	0.22	0.08	-0.08
11	0.38	0.45	-0.06	-0.10
8	-0.02	0.25	0.31	0.68
15	0.08	-0.26	0.20	-0.67
1	0.00	0.35	-0.88	0.28
4	0.29	0.30	0.13	-0.41

(table continued)

Table 12—continued

Item #	Positive Distances of	Degree of		Asym-
	Hard Work	Hard	Leisure	
8	0.37	0.03	-0.10	0.22
14	0.04	0.03	0.24	-0.20
18	-0.38	0.12	0.11	-0.01
19	0.28	0.10	0.16	-0.06
Eigenvalue	3.29	1.76	1.41	1.26
% Variance Explained	17.52	9.38	7.44	6.63

Note. Decimal figures are factor loadings after rotation, which indicates the degree to which a statement is associated with the dimension, as a whole. Underlined statements are items which load at least 0.40 on a factor and were thus used to define the factor correspondingly. All statements except "I feel uneasy when there is little work for you to do" and "A distant life/work usually reflects a weakness of character" loaded at least 0.40 on a factor.

contains seven items that represent the positive outcomes of hard work (e.g., "If one works hard enough s/he is likely to make a good life for him- or herself"). This factor is much like Maslow's (1957) and McClelland's (1984) hard work factor.

The second factor contains four items that warn of the dangers associated with a lack of hard work (e.g., "The society would have fewer problems if people had less leisure time"). This factor contains items from a combination of two of Maslow's (1957) factors—degrees of *unprofitable assessments* (items 2 and 3) and degrees of an *absence of hard work* (items 4 and 11).

The third factor contains two items that question the desirability of increases in leisure time (items 8 and 15). Unlike the second factor, it does not warn of the dangers of *leisure time* per se, but its items are simple statements about whether or not people should have more leisure in their lives. This factor, which is identical to that of Maslow's (1957) and McClelland's (1984), is labeled *job/givers*.

The last factor contains four items that emphasize *materialism* or *life* (e.g., "I often feel I would be more successful if I sacrificed certain pleasures"). While three of the four items comprising this factor clearly tap into *materialism*, the final item is a *conceal* item #4 "There are few satisfactions equal to the satisfaction that one has when his/her boss or a job" loaded +0.61 on this factor. Perhaps it is the case that by disagreeing with this item participants indicated that they believe there are other satisfactions in life that are rewarding (such as, among other possibilities, getting paid a lot of money for one's work). In so, does this item perhaps should (and negatively with the other three items). Overall, this factor is similar to McClelland's (1984)

autonomous factor, although the extraroles factor did not contain the fourth item, and did protect from other items in addition to my other three items. Specifically, two items (items #1 and #12) from my previous measures of hard work factor, and one item (item #5) from my measure of not working hard factor loaded on the extraroles factor.

In summary, it does appear that, in general, the Martin and Garrett (1971) PWE scale is multidimensional. While the previous contents of the scale that comprise each dimension make differ slightly from study to study, it does appear that this scale contains four relatively stable dimensions.

Assuming that the Martin and Garrett (1971) scale is multidimensional, it is perhaps misleading simply to use participants' responses to these items and derive a single PWE score. The multidimensional nature of this scale may account for why I found few effects of PWE in my primary analyses. Thus, after inspecting the scale's factor structure, I re-ran the 3-factor principal components, control, or clarity) x 2 (strength of link: strong or weak) x 2 (PWE score: high or low) x 3 (responsibility attribution: self, other, obligation, control, and clarity) ANOVA, substituting each factor in place of composite PWE score. As before, participants were classified as high or low on a factor based on a median split of scores. In re-running the analyses, however, it did not add anything of conceptual interest, so I will not discuss it any further.

Differences Between Scenarios

To test for differences between the two scenarios, I ran a 2 (link presented) \times 2 (strength of link) \times 2 (FWE score) \times 2 (scenario read) ANOVA, with scenario read being a within-subject variable. Although there were several differences between the two scenarios, these differences were not systematic and did not qualify the results already reported. In addition, there were no between-scenario differences involving the FWE. However, I present scenario differences for the sake of completeness and possible future research considerations. At this point, it will be recalled that the Danish scenario involved her going for a job interview, and the French scenario involved her taking a college history course. Given that the participants in this study were college students, they could have related perhaps more easily to Patrick than to Daria. To the extent that these participants are in college for professional development, Daria's situation may have represented to them an "ideal self" scenario for which they one day hoped to find themselves, but had yet to actually experience. Appendix 1 contains all means pertinent to scenario differences.

On the dependent variable of obligation, there was a main effect of scenario read, $F(1, 248) = 14.28$, $p < .0001$, such that Daria was perceived to be more obligated than Patrick, $M_s = 5.4$ and 3.1, $SEs = 1.3$ and 1.3, respectively. However, this main effect was qualified by an interaction with strength of link, such that participants in the strong-link condition perceived the characters to have equal obligation (both $M_s = 5.7$), but participants in both the weak-link conditions had the

effect control condition perceived Dennis to have greater obligation than Patrick, $t(130) = 3.30$ and 4.54, respectively, both $p < .01$.

On the control variable, there was a main effect of scenario read, $t(130) = 163.01$, $p < .0001$. Participants perceived Patrick as having more control over the situation ($M = 5.7$, $SD = 1.4$) than Dennis had over hers ($M = 4.4$, $SD = 1.4$). This main effect also interacted with type of responsibility information given, $t(130) = 9.83$, $p < .0001$. Participants given control information were less extreme in their differences of perceptions of control between the scenarios, $t(77) = 2.11$, $p = .05$ than were participants in the other two responsibility information conditions, $t(79) = 8.95$ for obligation and $t(78) = 7.04$ for clarity, or the effect control condition, $t(14) = 5.76$, all three $p < .01$. However, this interaction reflects the gendered manipulation, only when told explicitly about the character's control did participants modify their perceptions of it.

In examining the clarity variable, there was a two-way interaction between scenario read and strength of link, $t(130) = 4.71$, $p < .01$. Participants in the strong link conditions found Patrick's rules to be as clear ($M = 5.7$, $SD = 1.1$) as Dennis's rules ($M = 5.4$, $SD = 1.4$), $t(130) = 1.01$, $p > .10$. The same finding emerged for participants in the effect control condition, for Patrick, $M = 4.4$, $SD = 1.4$, for Dennis, $M = 4.2$, $SD = 1.7$, $t(14) = .68$, $p > .30$. However, participants in the weak link conditions found Dennis's rules to be clearer ($M = 5.7$, $SD = 1.1$) than they did Patrick's rules ($M = 3.3$, $SD = 1.7$), $t(111) = 2.94$, $p < .01$. There was also a three-way interaction between these two variables and type of responsibility information, $t(12$,

$F(2) = 3.18, p < .05$. This three-way interaction is in part the result of the clarity manipulation. Participants were more extreme in the perceptions of clarity when given clarity information than when given obligation, control, or no responsibility information. In addition, participants in the strong obligation condition perceived no difference in clarity between Denise's and Patrick's rules ($M = 5.0$ and 5.2 , respectively). However, participants in the weak obligation condition perceived Denise's rules as much clearer ($M = 4.7, SE = 1.3$) than Patrick's rules ($M = 3.0, SE = 1.7, F(1) = 3.34, p < .05$). Participants in the strong control condition rated Patrick's rules as clearer ($M = 3.7, SE = 1.1$) than Denise's rules ($M = 1.6, SE = 1.7, F(1) = 3.31, p < .05$). However, participants in the weak control condition rated Denise's rules as slightly clearer ($M = 4.3, SE = 1.3$) than Patrick's rules ($M = 3.0, SE = 1.7, F(1) = 1.10, p < .05$). Thus, it appears that participants were more extreme in their perceptions of Patrick's clarity than of Denise's clarity.

While there were no systematic differences in perceptions of success, there were main effects on psychological engagement. First was again a main effect of scenario role, $F(1, 168) = 11.25, p < .001$, such that participants perceived Denise to be more engaged with her task ($M = 14.4, SE = 3.7$) than Patrick was with his task ($M = 12.1, SE = 3.3$). This main effect was qualified by a three-way interaction between scenario role, type of responsibility information, and strength of task, $F(2, 336) = 7.58, p < .001$. Participants in the two obligation, two control, and the strong clarity condition perceived Denise as most engaged ($M = 14.8, SE = 3.4$) than Patrick ($M = 14.0, SE = 3.1, F(1) = 3.31, p < .05$). Furthermore, participants in the weak obligation condition

perceived Patrick to be less engaged than did participants in the weak control and weak change conditions. For the complex context, $t(111) = 5.77, g = .04$. Such a difference was less pronounced in perceptions of Donna's psychological engagement, $t(101) = 2.11, g < .05$.

While there were no differences between scenarios in perceptions of positive affect for a quality performance, there were two main effects on negative affect for a poor performance. First was a main effect of scenario used, $F(1, 360) = 21.58, g = .061$, such that Patrick should experience more negative affect ($M = 9.9, SD = 3.8$) than Donna ($M = 8.5, SD = 3.8$) for a poor performance. As with perceptions of obligation and clarity, there was a scenario used by strength of task intention, $F(1, 360) = 4.49$. Participants in the strong job conditions believed Patrick should experience more negative affect ($M = 11.9, SD = 3.1$) than should Donna ($M = 9.6, SD = 3.9$), $t(120) = 3.68, g < .01$. Such a belief was less pronounced among participants in the effort control condition, $t(119) = 1.61, g < .10$, and was nonexistent among participants in the weak job condition: $t(112) = 1.17, g > .20$.

Any interpretation of these between scenario differences is speculative.

However, there are at least two possible reasons for these differences. One possibility is that the situations in which I portrayed the critical characters were viewed by participants as really different types of situations. My college-age sample should be better able to relate to Patrick (the college student) than to Donna (the job interviewer). Thus, it is possible that many participants may not have perceived as much obligation or intent to cheat (to maintain link to them) or to going on an

interviews focused, hoped-for outcomes to being. Likewise, one reason why participants judged Patrick to be more in control of his situation than Dennis was of hers, is that another example, is that participants probably have better how to do well in a class than how to do well in an marriage. Of course, one might argue that males are generally perceived as more in control of the environment than are females, and that particular result is a function of such a perception.

As just implied, the second possibility for the observed differences is that the sex of the control character was manipulated. Thus, perhaps this was a consideration in participant's perceptions of responsibility. However, it is unclear why participants would tend to find Dennis more obligated, yet less in control than Patrick. I do not believe that either scenario was biased against one sex or the other; indeed, one was in denying the scenario was to make them somewhat vague. Furthermore, one hint in the evaluation of stimulus persons is a complex phenomenon, with many studies demonstrating conflicting results (Tog, 1994).

Summary of Study 2

The purpose of this study was to learn what types of responsibility information are inferred by high FWCs, and how such inferences compare to those of low FWCs. Unlike in the first study, in which I made available to participants questions tapping into each of the three levels of the Triangle Model, in this study participants were supplied with only one piece of responsibility information, or no responsibility information. Thus, as is often the case in social interaction, participants in this study had to make inferences based on only a small amount of information.

As hypothesized, participants perceived the control character as more likely to be successful and more psychologically engaged with the task when responsibility was high (i.e., a strong link was present) than when it was low (i.e., a weak link was present). When perceiving how much positive affect the control character would experience for a quality performance, participants felt the character should experience more positive affect when succeeding in the face of weak control, weak clarity, or strong obligation than when doing so aided by strong control or strong clarity, or when not obligated to do well. When perceiving how much negative affect the control character would experience for a poor performance, only a main effect of link strength emerged: the character was perceived as experiencing more negative affect when a failure occurred despite the presence of strong obligation, strong control, or strong clarity.

Using both analysis of variance and zero-order correlations, partial support was found for the hypothesis that high FWHs would rate that the control character had a greater obligation to perform well and to control the situation than would low FWHs. However, no support was found for the hypothesis that high FWHs would rate that the control character's obligations and control were stronger than the goal clarity in the situation. Thus, while high FWHs did tend to rate more overall responsibility in a situation than did low FWHs, as was expected from Panchan's (1982) research, it could not find a preference among high FWHs to rate obligation or control information relative to clarity information. However, high FWHs, relative to low FWHs, did tend to estimate the control character to be more successful, to be

ment psychologically engaged with the task and to experience more negative affect in the midst of a poor performance.

DISCUSSION AND CONCLUSIONS

There were two primary purposes of this research: (I) to test predictions from Schlenker et al.'s (1994) Triangle Model of Responsibility in situations where not all information is given, and (II) to learn how the Protestant Work Ethic (Jenkins & Gerstl, 1971) is associated with judgments of responsibility and related factors.

In the first study, each participant was assigned to a condition in which a control character was *deserving* or *deserving well* (i.e., making the Dean's List), or in a condition in which a control character was *deserving* or *deserving failure* (i.e., attending academic probation). Participants were then presented with 20 questions tapping into each of the three locus (obligation, control, and clarity) that comprise Schlenker et al.'s (1994) Triangle Model of Responsibility. In an attempt to assess student responsibility *either* for *deserving well* or for *deserving failure*, participants first ranked the questions in the order in which they wanted them answered. Then, they considered how *valuable* each question was as evidence from the others by rating how *valuable* it would be to have answered.

With respect to the Triangle Model in the first study, I expected participants to rank higher and rate as more valuable questions tapping into obligation and control relative to questions tapping into clarity. However, this expectation received only conditional support. It was found specifically in the ranking data that when evaluating

a character who was striving for success, perceivers indeed preferred to have obligation information at their disposal. When evaluating a character who was trying to avoid failure, however, perceivers preferred to have clarity information available to them. As speculated, perhaps when observing someone striving to do well, observers would like to have as much specific clarity relevant information available as possible so that should the actor succeed, then observers will have the personal characteristics needed to reward at that situation. Even though, as demonstrated in the second study, obligation information tends to be inferred by perceivers, they may still prefer answers to such questions to learn as much as possible about the character who is trying to do well. Likewise, given that people tend to infer obligation information compared with clarity information in the second study, participants may have asked for this latter information when evaluating someone trying to avoid failure because clarity information does not appear to be a part of the social inferring process when evaluating another person's responsibility. While these data suggest that it may be inappropriate to ask the answers to questions that assume a person might fail is a task (i.e., negatively-oriented questions), it certainly does not seem inappropriate to ask for information about situational clarity. Thus, in a failure-oriented situation, asking for clarity information may provide observers unknown information without evoking social norms. It should be noted that this information was not replicated when participants rated each question's valence/ness. Consequently, this result may only hold under conditions in which perceivers have limited access to information about an actor. It might be reasonable to assume,

However, that this method tends to better characterize most social interactions than does a situation under which a person has access to solicited information about another. Thus, this first study demonstrated the potential importance of the type of evaluative situation (specifically, striving for success versus trying to avoid failure) on the importance persons place on responsibility information.

With respect to the PRT, I expected high PRTs to rank questions tapping into obligation and control more highly, and to rate such questions as more valuable, than they would questions tapping into ability. However, these hypotheses received no support. In fact, both the rank-order data and the valuations data revealed no effects of PRT. Furthermore, PRT did not interact with experimental condition (striving to do well versus trying to avoid doing poorly). This may have been due to the fact that I had participants rank all 20 questions given to them. Perhaps if participants had been directed to select only those questions to which they truly wanted answers, high PRTs would have rated questions tapping into obligation and/or control, and thus they might have chosen fewer total questions than low PRTs.

Finally, it was found, both in the ranking and the valuations data, that participants tended to prefer questions worded in either a positive (striving for success) or neutral manner, as opposed to questions worded in a negative (trying to avoid failure) manner. This was especially true when evaluating a person who was striving for success, as opposed to trying to avoid failure. By randomly assigning participants to one of the two emotional motivations, I implicitly gave them an hypothesis, that is, a person is either trying to do well or trying to avoid doing poorly.

With this implicit hypothesis in-hand, participants set out to gather information that confirmed their hypothesis. This tendency demonstrates the robustness of the human penchant for hypothesis-confirming information.

In the second study, rather than expect participants to infer *task* information about all three links of the Triangle Model, I asked them to infer *task* information, *person* only, and *type* of link information, with the link being either strong or weak, or given no link information. With respect to the Triangle Model, I hypothesized that participants who read about a strong link situation (i.e., responsibility was high) would perceive the central character to be more psychologically engaged with the task, and would estimate the character's likelihood of success to be greater than participants who read about a weak link situation (i.e., responsibility was low). This hypothesis was supported. Also as expected, participants inferred more identity-relevant information (i.e., obligation and control) than identity-irrelevant information (i.e., clarity).

Schlenker et al. (1998) found that people who given a choice preferred to have answers to questions tapping into obligation and control rather than clarity when evaluating a central character. As Schlenker et al. noted, persons' backgrounds may be influential in which links receive the most attention. Given the paucity of information I provided to participants, their backgrounds would seem to have played an especially prominent role in their inferences. To borrow an example from Schlenker et al., in this country, our laws apply to all normal adults. Thus, obligation is perhaps something that we tend to assume (at least at the legal level) as our culture. Likewise, people are assumed to be responsible for their actions, and so they are

assumed to be in control of their behavior (unless proven otherwise). However, that seems to be less true for recovery clients, as demonstrated in this second study.

When one considers that participants in the second study needed to make more obligation and control information than clarity information, it is interesting to recall that Schlenker et al.'s (1996) participants chose to have answered and retained more reliable questions pertaining to obligation and control as opposed to questions pertaining to clarity. In addition, in my first study, participants ranked questions pertaining to clarity as more important than obligation or control when assessing an actor's responsibility for creating a failure. Perhaps the nature of the tasks performed by Schlenker et al.'s participants and my participants contributed to these results. First, in Schlenker et al.'s study, participants knew the outcome of the task; it was a failure scenario. However, in both of my studies, the outcome of the task was unknown. Furthermore, in Schlenker et al.'s research, the extent to which the control character was involved with the known outcome was uncertain; indeed, that was the very judgment for which their participants had to gather information. In both of my studies, though, it was clear that the control character did play a role in the failure, unknown outcome. Even in the second study under weak link conditions, the control character still played a role in the scenario, as participants made inferences based on the implicit knowledge.

Another interesting set of findings emerged on the dependent variable of how much positive affect the control character should experience for a quality performance. It was found that more positive affect should result under conditions of

both weak control and weak rule clarity, as well as under conditions of high obligations. In the case of weak control and weak clarity, perceivers seem to perceive such conditions as problematic to the actor's performance, which if successful is especially laudable. In Kelley's (1967) conceptualization, perceivers believe that an actor should augment his or her positive feelings for a quality performance because it happened in spite of particular constraints. For instance, suppose a baseball player has blurred vision after being hit in the head with a pitch. Should his blurred vision be known to perceivers, he will likely be perceived as not having as much control over his ability to hit the ball as before being struck in the head. Thus, should he hit a home run in his next at-bat, perceivers, such as the media, will likely have more more positive than usual views for such a quality performance. Conversely, when *discovery* factors are present, then the actor has less reason to feel positively about him- or herself because perhaps it was those external factors that were primarily responsible for the quality performance, not some internal characteristics of the actor. In Kelley's (1967) conceptualization, perceivers believe the actor should discount his or her quality performance because it was the presence of a factor external to the actor that may have accounted for the quality performance. As a result, there is less reason to feel positively about the performance. To extend the previous example, suppose a baseball player is especially noted for his home-run-hitting ability. One day it becomes known that this player has been taking a performance-enhancing drug. Now, perceivers might be prone to attribute his quality performance(s) to having the home run(s) on the drug, not his ability. The drug may have provided the player with

greater tendency to feel the obligation, so participants may be apt to believe such rule violations cause for positive feelings about oneself.

In contrast to control and clarity, it did not appear that obligation was perceived as an obstacle to success when it was weak. As discussed previously, even when an actor does not feel an obligation to do well on a task, s/he can still do well if the rules are clear, and within the actor's capabilities. If either of these latter two elements are weak, then even if the actor does feel obligated to do well, it may well not result in a quality performance.

This notion of obligation as something that is incompatible of hindering one's performance is similar to Holder's (1958) notion of *ought*. Holder contended that ought are statements "which hold in spite of many variations in incidental or momentary factors" (p. 128). If a person's obligation consists of what *ought* is to do in a situation, then it is not surprising that participants tended to infer obligation despite the manipulations in control and clarity (i.e., the momentary factors). Holder also contended that humans tend to prefer the moral to the amoral. If indeed obligation is as immediate, not control and clarity are reasons, then this helps explain why participants in Study 2 tended to infer obligation when control or clarity were weak. To further this analogy to Holder's conceptualizations, Holder claimed that ought operates like the laws of physics, which allow us to make certain assumptions about the physical world (e.g., drop a glass and likely it will break). If we can assume obligation (as participants did), then we can better predict others' behaviors, something that is essential for smooth social interactions to occur.

In the case of high obligations, a generally normal man, otherwise perhaps positive it admirable to fulfill one's duty, and those individuals who do so ought to feel positively about themselves. This interaction raises an interesting question, that is, when one has performed well, would that person appear more competent to others if she does well in the face of weak control, weak clarity, or when s/he had no obligation to perform well? Along what personal dimensions? e.g., intelligent, self-disciplined, individual does an actor appear competent when performing well when each of these three conditions exist? Furthermore, which of these three conditions do people prefer to emphasize when they have performed successfully?

It may also be the case that when an actor experiences an obligation to perform well at a task, it is akin to placing importance on the outcome of that task. Scholten (personal communication, June 22, 1999) has new data that demonstrates a positive relationship between obligation and outcome importance. However, in these data there is no relationship between control and outcome importance, nor between clarity and outcome importance. Indeed, when the outcome of a task is important (i.e., there is high obligation), then the actor will be motivated to learn the rules should they be unclear, and understand them should she not already do so.

With respect to the amount of negative affect the external character should experience for a poor performance, there was no main interaction; when responsibility was high, the character was expected to feel more negatively about how s/he would than when responsibility was low. This finding also suggests an avenue for future inquiry that builds upon both the Triangle Model and the literature on excuse making.

(see Snyder & Higgins, 1988). Do perceivers react differently to an actor who makes an excuse that weakens the obligation link as opposed to one that weakens the control link, or one that weakens the clarity link? If so, along what dimensions are actors' excuses differentially perceived given the type of excuse (obligation, control, or clarity) they make?

With respect to the Protestant Work Ethic, support was found for the hypothesis that high PWEs would perceive either that a control character has a greater obligation to perform well and to control the situation than low PWEs. Furthermore, high PWEs also tended to evaluate that the control character would be more successful than low PWEs, and high PWEs believed that the control character might be experienced more negative affect for a poor performance than did low PWEs. These latter two findings seem to be related, for if someone is expected, then one should feel poorly about oneself should s/he not be able to fulfill such an expectation.

As noted, several studies (e.g., Greenberg, 1976) have demonstrated that endorsement of the PWE, as measured by the Minkes and Guttent (1971) scale, is a valid predictor of an individual's work behavior. Likewise, other research has demonstrated that endorsement of the PWE predicts an individual's attributions toward those who are unemployed (Furnham, 1982) and poor (Furnham, 1982). Furnham (1987) demonstrated endorsement of the PWE was positively associated with valuing responsibility. Hence, one potential reason for such attributions is that high PWEs believe the unemployed and poor are not responsible people, thus leading to their plight. One aim of these two studies was to discuss what type(s) of

responsibility when non-high-PWEs tend to prefer (Study 1) and infer (Study 2).

One extension for *Future (FUT)* research: While the research did not allow us to draw any definitive conclusions on the matter, there were a couple of findings involving PWE that may further illuminate why the PWE is predictive of attributions toward the poor and unemployed.

First, the PWE was positively related to evaluations of fairness on performing the task. If indeed the PWE mindset is one that expects fairness, then it could be argued that when one violates this expectation, it leads to a particularly harsh reaction. Indeed, Barnett et al. (1994) demonstrated that non-race human designs out-group members is because of the perception that out-group members violate the values of in-group members. Moreover, Barnett et al. found that when high PWEs were asked to think about PWE values (specifically, the importance of working hard) they were more derogatory toward out-group members than when they were not primed. Much of the previous research assuming how PWE is related to social attributions has implicitly primed participants to think about PWE values by having them make attributions for phenomena such as unemployment, something that is easily associated with a lack of hard work, and something that could easily be construed as an "unsuccessful" outcome.

Second, there was a positive correlation between PWE and negative affect for a poor performance. If, as in the discussion of value violation, I make the assumption that being among the structurally unemployed or being poor can be considered a "poor performance," then it may also be reasonable to think that high PWEs may be

expressing this belief by making strong internal attributions for their self-esteem. Suppose a supervisor, who values accomplishment, expects an employee to successfully complete a task. Should that task not be completed successfully, not only has the supervisor's value been violated, but her expectation for a successful performance has also not been met. Also, there are two reasons for the supervisor to be unhappy. What she receives has less than she expects, or has less than what because it is possible to have, results in feelings of frustration (e.g., Loe, 1994). Such feelings may well be related to the person who is perceived as causing the state of affairs. In the research examining the FWE and attributions for social phenomena, high FWEs may be inclined that agree with those suffering from these problems by attributing their interest to those who suffer from them. Indeed, research examining the relationship between FWE and attitudes for social phenomena (e.g., Horns, 1990) has found that high FWEs have negative (such as military conscription) that, at least from the viewpoint of suffering the problems, would not be preferable compared with other solutions (such as receiving government welfare payments).

This positive relationship between FWE and negative affect for a poor performance suggests that the FWE is a pessimistic orientation. However, recall that high FWEs also believed that the control character was more psychologically engaged in the task, anticipated that she would be more successful, and that she should experience more positive affect for a quality performance than did low FWEs, all of which suggest that the FWE is a pessimistic frame. One potential methodology to help clarify this issue may be available. In a series of experiments, Shoppard, Fiedler,

Klein, Kaminer, Nelson, and Paine (1998) demonstrated that people tend to perceive financial gains differently from financial losses even when such gains and losses are the equal dollar amounts. These researchers found that one moderating variable in their investigation was the participant's self-reported financial need. It may be the case that another moderating variable in this area of research is the FWE. Perhaps the FWE is, in Haggard's (1977) terminology, more of a promotion orientation than a prevention orientation. If this is true, then high FWEs should perceive a loss of, for example, \$50 to be a more negative occurrence than a gain of \$50 as a positive occurrence. If indeed there proves to be a relationship between FWE and perceptions of gains and losses, then this will shed further light on the FWE construct, at least as it operates in the realm of economic activity.

There are many other avenues of future research that could be conducted with the Protestant Work Ethic. Throughout the forthcoming discussion, one consideration remains constant, for researchers using the Hirsch and Lounsbury (1977) scale, this and other research has already demonstrated that is, the underlying construct it taps, is a maladapted orientation. Although such an analysis did not make a theoretical contribution to the current research, future research may benefit from examining the different levels of the construct in addition to a composite FWE score. In short, it might be interesting to learn if high FWEs attributions for unemployment and welfare are driven by one facet of the FWE. Perhaps, using the current three-item structure, it was those participants who scored highly on the dangers of not working facet dominated that would be particularly hostile toward the unemployed and those on welfare, but

such hostility would be less pronounced among participants scoring highly on the *worldview difference*.

With this consideration in mind, one area of research already that deserves attention is one that was of secondary importance in this research, the extent to which the FWE is a *protection* versus a *prevention* mentality. Are high FWEs more interested in being successful, or are they more interested in avoiding failure? People can believe in hard work for the fruits it can bear (a *protection focus*) or because of the problems associated with not working hard, such as not having enough money to live comfortably (a *prevention focus*). Although such an effect could not be discussed in the current research, perhaps the FWE is associated with a *defensive* mentality. In systematically posing this question, a first step might be to assess how the FWE is associated with attributions for success in economic situations. For instance, to my knowledge, all existing research on how the FWE is related to social attributions has examined how it is related to social attributions for negative economic outcomes, such as examining reasons for why people are unemployed (Furman, 1982). Would research examining reasons for successful economic outcomes, such as why people are wealthy, reveal a similar type of result? Indeed, the research area of perceptions of wealth is one that has only recently begun to receive attention (e.g., Christopher & Schindler, in press), and it would appear to be an ideal area in which to begin this line of research.

As previously mentioned, it seems that much of the research investigating the relationship between FWE and attributions has focused on attributions for economic

phenomena. To gain a clearer picture of the FWE construct, it will necessary to broaden the attempt to measure how the FWE is related to attributions for non-economic phenomena. Is the FWE related to the general tendency to make external attributions for others' behavior, or is this tendency limited to those situations that involve economic outcomes?

It is also interesting that research investigating the FWE and attributions has concentrated on attributions about other people. Research is needed that measures how the FWE is related to attributions for one's own performance. It may be that the FWE is also associated with the tendency to make external attributions for one's own performance, as well as for the performance of others. Consequently, when expressing a success, high FWEs ought to display a greater tendency to engage in the self-serving bias than low FWEs by attributing a greater proportion of the success to themselves than to external factors. However, when expressing a failure, high FWEs ought to display a diminished tendency to engage in the self-serving bias relative to low FWEs by blaming themselves more than external factors for the performance. Thus, it may be that the FWE is also related to psychological well-being. Specifically, high FWEs may be more susceptible to fluctuations in self-esteem than low FWEs.

In my analysis of the exploratory measures, it was found that FWE was related to beliefs about human nature. Specifically, FWE was positively associated with the belief that people are external creatures, and was negatively associated with the belief that people are internal. These two relationships suggest another avenue for research.

with the FWE, that is, to examine how FWE is related to perceptions of other people's motivation for engaging in certain behaviors. An extension particularly, the negative relationship with the belief that people are altruistic suggests that high FWEs might perceive people's attempts to help others as attempts to further personal interests. Likewise, the belief that people are rational creatures may help explain why it is that high FWEs are prone to blame the unemployed and those receiving welfare for their plight.

Finally, although much research has examined how FWE is related to attitudes toward economic outcomes, research is scant on how FWE is related to attitudes toward specific economic phenomena. Fardman (1977) conducted a study in which he measured the relationship between work values and economic values, such as belief in the viability of the free enterprise system and attitudes toward unions. Fardman found that the work ethic was positively correlated belief in the viability of the free enterprise system, trust in business, and feelings of economic powerlessness, and it was negatively correlated with the belief that the government is responsible for the well-being of the less-well-off in society and that the government should be involved in price setting. While providing insight into the issue of equity, Fardman used the Buchholz (1977) measure of work ethic, a measure containing only five items, and which Fardman himself found to questionable in its psychometric properties. Furthermore, to return to the multifactorial nature of the work ethic, the six items comprising this particular scale do not seem to be tapping into the same underlying construct as the Minko and Gierata (1977) scale. For example, one item on

the Bartholomew scale reads "One must avoid dependence on other persons whenever possible," and another reads "To be superior a man must stand alone." These items seem to assess independence from others, which Funder (1986a) demonstrated in his extensive factor analysis of all revised work ethics scales is but one component of the work ethic. However, as demonstrated in the present research and elsewhere (e.g., Michelsky, 1996; MacInnis, 1997), there are certainly other dimensions of the work ethic, and these dimensions should be investigated for their relationships to a variety of outcome phenomena, such as attitudes toward laziness (Funder & Lewis, 1986), gambling (Funder, 1986a), and saving (Funder, 1986a), to name but a few.

In conclusion, this research found broad support for hypotheses generated from Schmincker et al.'s (1994) Tangible Model of Responsibility. In addition, it shed light onto the types of responsibility information preferred by individuals endorsing the Protestant Work Ethic, and it helped clarify why the Protestant Work Ethic is associated with tendency to make internal attributions for unemployment such as unemployment. However, the current studies are but a small step in achieving a more complete understanding of the Protestant Work Ethic.

APPENDIX A
THE PROTESTANT WORK ETHIC SCALE

Please give your opinion of each of the following statements, using this scale:

- 1 = I strongly disagree with the statement.
2 = I moderately disagree with the statement.
3 = I mildly disagree with the statement.
4 = I have no opinion on the statement.
5 = I mildly agree with the statement.
6 = I moderately agree with the statement.
7 = I strongly agree with the statement.

- _____ 1. Most people spend too much time on unprofitable nonwork activities.
- _____ 2. Our society would have fewer problems if people had less leisure time.
- _____ 3. Money acquired easily (e.g., through gambling or speculation) is usually spent wisely.
- _____ 4. There are few satisfactions equal to the satisfaction that one has done his/her best at a job.
- _____ 5. The most difficult courses usually turn out to be the most rewarding.
- _____ 6. Most people who don't succeed in life are just plain lazy.
- _____ 7. The well-made person is likely to be more efficient than the person prone to laziness.
- _____ 8. I often feel I would be more successful if I sacrificed certain pleasures.
- _____ 9. People should have more leisure time to spend in recreation.
- _____ 10. Any person who is able and willing to work hard has a good chance of succeeding.
- _____ 11. People who fail at a job have usually not tried hard enough.

- _____ 12. Life would have very little meaning if we never had to suffer.
- _____ 13. Hard work offers little guarantee of success.
- _____ 14. The credit card is a ticket to carefree spending.
- _____ 15. Life would be more meaningful if we had more leisure time.
- _____ 16. The person who can approach an unpleasant task with enthusiasm is the person who gets ahead.
- _____ 17. If one works hard enough, one is likely to make a good life for him- or herself.
- _____ 18. I feel uneasy when there is little work for me to do.
- _____ 19. A person's life work usually reflects a weakness of character.

APPENDIX B
THE 21 QUESTIONS PRESENTED TO PARTICIPANTS
IN STUDY 1

Obligation Questions

Should your son/daughter consider academic achievement to be a duty?

Should your son/daughter consider avoiding academic difficulties to be a duty?

How much of an obligation does your son/daughter have to do well academically?

How much of an obligation does your son/daughter have to avoid doing poorly academically?

Do you think teaching a successful student is one of the most important obligations that your son/daughter should fulfill?

How important do you think it is for your son/daughter to devote time to school versus participating in other activities or hobbies?

How much do you think your son/daughter should care about better grades?

Control Questions

How much control do you think your son/daughter has over his/her academic accomplishments?

How much control do you think your son/daughter has over his/her avoiding academic failure?

Do you believe that your son/daughter can achieve the grades she wants as a child if she focuses on doing so?

Do you believe that your son/daughter can avoid doing poorly in school if s/he focuses on doing so?

To what extent do you believe that your son/daughter's academic performance is the result of ability and effort?

Do you believe that factors outside of your son/daughter's control often influence her/his academic success?

To what extent do you think professors (as opposed to your son/daughter) have control over your son/daughter's academic performance?

Clarity/Confusion

Do you think that your son/daughter understands and can use the correct strategies, techniques, and methods needed to achieve academic success?

Do you think that your son/daughter understands and can use the correct strategies, techniques, and methods needed to avoid academic failure?

Do you think that the ways to achieve academic success are clear to your son/daughter?

Do you think that the ways to avoid ending up on academic probation are clear to your son/daughter?

Do you believe that your son/daughter is clear about what is expected of her/his in class?

Do you think that the goals and objectives of a college education are clear to your son/daughter?

How simple or difficult do you think it is for your son/daughter to prioritize her/his academic, social, and personal goals?

APPENDIX C STIMULI USED IN STUDY 1

Condition: Offset Control

Three weeks ago, Donna applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Donna's interview is this morning.

Patrick is taking an introductory history class.

Condition: Strong Obligation

Three weeks ago, Denise applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Denise's interview is this morning. This job is for the position of an advertising campaign manager. Denise earned her college degree in advertising and was involved in several ad campaigns with her previous employer. Given her career training, it is indeed a type of position that Denise feels obligated to obtain. It would also provide her with necessary income.

Patrick is taking an introductory history class. He is a political science major and was told by an advisor that the course is highly relevant to his specific career objectives. Thus, given his career objectives, he feels obligated to answer the information in this class. In addition, it satisfies a social science General Education requirement.

Candice's Work Obligation

Three weeks ago, Donna applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Donna's interview is this morning. This job is for the position of an advertising campaign manager. Donna earned her college degree in computer information systems. She was involved in all assignments with her previous employer where each project required the use of technology. Thus, she is competent to fill the position, but given her career training, it is not the type of position that Donna feels obligated to obtain. It would provide her with necessary income.

Patrick is taking an introductory history class. He is an engineering major and was told by an advisor that the course is irrelevant to his career objectives. Thus, given his career objectives, he does not feel obligated to master the information in this class. The advisor recommended the class because it satisfies a social sciences General Education requirement.

Condition: Sleep Control

Three weeks ago, Diana applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Diana is nervous in the morning. Diana feels in control today. Physically, she feels refreshed this morning after a good night's sleep. She is ready for the big day.

Patrick is taking an introductory history class. He feels as if he has things under control this semester. His course load is about average and he now able to reduce the number of hours he will work on his part-time job. He thinks he will have sufficient time to study and will have no concerns for not performing satisfactorily in all of his courses.

Confident, Work Context

Three weeks ago, Dennis applied for a job on a large international company. Last week, the company phoned him and said they wanted to interview him. Dennis's interview is this morning. Dennis does not feel as relaxed today. Unfortunately for him, his next-door neighbour threw a loud party last night. Consequently, she did not sleep well and can hardly keep her eyes open today.

Patrick is taking an introductory history class. He thinks as if things are not quite under control this semester. He has a heavy course load and had to increase the number of hours he will work on his part-time job. He has doubts about the amount of time he will have available to study and whether or not he will perform satisfactorily in all of his courses.

Cardiacs, Strong, Cheryl

Three weeks ago, Donna applied for a job at a large international company. Last week, the company phoned her and said they wanted to interview her. Donna's interview is this morning. The company provided her with a job description of the position for which she is applying, as well as a protocol of activities for the day of her interview. Donna knows the types of questions she will be asked and how to respond to them, and she has prepared several questions to ask of her interviewers. Thus, she feels she pretty well knows what to expect going into her interview this morning.

Proctor is taking an introductory history class. The course is highly structured. The instructor gives organized lectures that present material in a clear and systematic fashion. The instructor also provides a study guide that states the course goals, gives a detailed listing of the topics and readings on which the students should concentrate while studying (including an indication of which material is most likely to appear on exams), and gives a list of sample items similar in format to those which will appear on exams.

Confused, Weak Clarity

Three weeks ago, Donna applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Donna's interview is this morning. The company did not provide her with a job description of the position for which she is applying, nor a protocol of activities for the day of her interview. Donna does not really know the types of questions she will be asked, or how to respond appropriately to them. She is also unsure if she should ask questions of her interviewers. Thus, she does not really know what to expect going into her interview this morning.

Frank is taking an introductory history class. The course is largely unstructured. The instructor focuses on general ideas for discussion and covers relevant information when it is pertinent to a topic under discussion, but does not give organized or systematic lectures. In response to students' requests for a study guide, the instructor stated that all course material is available and students are expected to make their own judgments about what is important. Also, the instructor did not give students a set of goals for the course or any sample questions that might help them help prepare for exams.

APPENDIX D
DEPENDENT VARIABLES IN STUDY 2

FIRST IMPRESSIONS QUESTIONNAIRE

Please give your impressions of Donna. Answer each item to the best of your ability by marking an "X" in the appropriate slot in each continuum. We realize that you may not have all of the information you desire to make perfectly accurate judgments; please simply make judgments whenever necessary.

Rate Donna on each of the following scales:

1. How much obligation does Donna leave to-the wall in the interview?

Minimal _____ A Great Deal
Obligation _____ of Obligation

2. How much control does Donna have over the interview situation?

A Great Deal _____ Minimal
of Control _____ Control

3. How close to Donna are the typical interview procedures and process?

Very Dislike _____ Very Like

4. How personally committed is Donna to doing well in the interview?

Very Committed _____ Not at all
Committed

5. How well will Demas try to do in the interview?

Not at all Hard _____ Very Hard

6. How successful do you think Demas should be in the interview?

Very Unsuccessful _____ Very Successful

7. Suppose Demas does well in the interview. If this were to happen, how much credit should she get for her performance?

A lot of Credit _____ Minimal Credit

8. Suppose Demas does poorly in the interview. If this were to happen, how much blame should she get for her performance?

Minimal Blame _____ A lot of Blame

9. Suppose Demas does well in the interview. If this were to happen, how much pride should she feel for her performance?

A lot of Pride _____ Minimal Pride

10. Suppose Demas does poorly in the interview. If this were to happen, how disappointed should she be in herself for her performance?

Minimally _____ Severely
Disappointed Disappointed

11. How much personal responsibility does Demas have to perform well in the interview?

A lot of _____ Minimal Personal
Personal Responsibility Personal Responsibility

PATRICK IMPRESSIONS QUESTIONNAIRE

Please give your impressions of Patrick. Answer each item on the basis of your ability to mark him an "E" in the appropriate slot in each statement. We realize that you may not have all of the information you desire to make perfectly accurate judgments, please simply make information whatever necessary.

Rate Patrick on each of the following scales:

1. How much obligation does Patrick have to do well in the history class?

Minimal _____ A Great Deal
Obligation _____ of Obligation

2. How much control does Patrick have over his performance in the history class?

A Great Deal _____ Minimal
of Control _____ Control

3. How clear is it to Patrick how to succeed in the history class?

Very Unclear _____ Very Clear

4. How personally committed is Patrick to doing well in the history class?

Very Committed _____ Not at all
Committed

5. How determined should Patrick be to work hard in the history class?

Not at all Hard _____ Very Hard

6. How successful do you think Patrick should be in the history class?

Very Unsuccessful _____ Very Successful

7. Suppose Patrick does well in the history class. If this were to happen, how much credit should he get for his performance?

A lot of Credit _____ Minimal Credit

8. Suppose Patrick does poorly in the history class. If this were to happen, how much blame should he get for his performance?

Minimal Blame _____ A lot of Blame

9. Suppose Patrick does well in the history class. If this were to happen, how much pride should he feel for his performance?

A lot of Pride _____ Minimal Pride

10. Suppose Patrick does poorly in the history class. If this were to happen, how disappointed should he be in himself for his performance?

Minimally _____ Severely
Disappointed Disappointed

11. How much personal responsibility does Patrick have to perform well in the history class?

A lot of _____ Minimal Personal
Personal Responsibility Personal Responsibility

APPENDIX E
MATERIALISM AS A VALUE SCALE

For each of the following statements, please indicate how much each one describes you, using the following scale:

- 1 = Not at all descriptive of me
- 2 = Slightly descriptive of me
- 3 = Somewhat descriptive of me
- 4 = Very descriptive of me
- 5 = Extremely descriptive of me

I admire people who own expensive homes, cars, and clothes.

I usually buy only the things I need.

I like a lot of luxury in my life.

I have all the things I really need to enjoy life.

I like to own things that expensive people

My life would be better if I owned certain things I don't have.

I don't place much emphasis on the removal of material objects people own as a sign of success.

I enjoy spending money on things that aren't practical.

I'd be happier if I could afford to buy more things.

The things I own are 1 of the important to me.

Some of the most important achievements in life include acquiring material possessions.

I wouldn't be any happier if I owned more things.

I don't pay much attention to the material objects other people own.

Buying things gives me a lot of pleasure.

I try to keep my life simple, as far as possessions are concerned.

The things I own say a lot about how well I'm doing in life.

It sometimes bothers me quite a bit that I can't afford to buy all the things I'd like.

I put less emphasis on material things than most people I know.

APPENDIX F LIFE ASPIRATIONS SCALE

Please indicate how important it is to you to have each of the following outcomes, using the following scale:

- 1 = Not at all important to me
- 2 = Slightly important to me
- 3 = Somewhat important to me
- 4 = Very much important to me
- 5 = Extremely important to me

Aspirations for Financial Success

You will have a job that pays well.

You will be financially successful.

You will buy things just because you want them.

You will have a job with high social status.

You will be poor even here.

Aspirations for Self-Mastery

You will know and accept who you really are.

At the end of your life you will look back on your life as meaningful and complete.

You will be the one in charge of your life.

You will deal effectively with problems that come up in your life.

Aspirations for Community Feeling

- You will donate time or money to charity
- You will participate in social or political movements
- You will work to make the world a better place
- You will help others improve their lives
- You will teach others the things that you know
- You will help people in need
- You will work for the betterment of society

Aspirations for Affiliative Needs Others

- You will have a couple of good friends that you can talk to about personal things
- You will have good friends that you can count on
- You will have people who care about you and are supportive
- You will have children
- You will know people that you can have fun with
- You will share your life with someone you love
- You will be married to one person for life

APPENDIX C
PHILOSOPHERS ABOUT HUMAN NATURE

Please give your opinion of each of the following statements using the scale

- 1 = I strongly disagree with the statement
- 2 = I moderately disagree with the statement
- 3 = I mildly disagree with the statement
- 4 = I have no opinion on the statement
- 5 = I mildly agree with the statement
- 6 = I moderately agree with the statement
- 7 = I strongly agree with the statement

Robert List: People are Unreliable:

Most students will tell the instructor when s/he has made a mistake in adding up their scores, even if the instructor gave many points that they deserved.

If you give the average person a job to do and leave them to do it, they will think it successfully

People claim they have ethical standards regarding honesty and morality, but few people stick to them when the chips are down.

Nowadays, people commit a lot of crimes and use that as an excuse for being violent.

Most people would tell a lie if they could gain by it.

Most students do not cheat when taking an exam.

If you want people to do a job right, you should explain things to them in great detail and supervise them closely

If you act in good faith with people, almost all of them will reciprocate with fairness toward you.

Most people would cheat on their income tax if they had a chance.

Most people are basically honest.

People usually tell the truth, even when they know they would be better off by lying.

Most people are not really honest. For a desirable reason, they are afraid of getting caught.

Most people lead quiet, decent lives.

If most people could get into a movie without paying and be sure they were not seen, they would do it.

Index for People as Altruists

Most people sincerely dislike putting themselves out to help other people.

Most people will act as "Good Samaritans" if given the opportunity.

It's pathetic to see an unattractive person in today's world because so many people take advantage of him or her.

Most people do not hesitate to go out of their way to help someone in trouble.

It's only a rare person who would risk his or her own life and limb to help someone else.

"Do unto others as you would have them do unto you" is a motto that most people follow.

Most people with a nuclear fallout shelter would let their neighbor stay in it during a nuclear attack.

People pretend to care more about our weather than they really do.

People are usually out for their own good.

The typical person is sincerely concerned about the problems of others.

Most people would stop and help a person whose car is disabled.

Most people exaggerate their troubles in order to get sympathy

Most people try to apply the Golden Rule even to today's computer society

The average person is uneducated

Belief that People are Independent From Others

Most people have the courage of their convictions

Most people will speak out for what they believe in

It is self-interest, rather than popularity with others, that gets you ahead nowadays.

Most people will change the opinions they express as a result of an onslaught of criticism, even though they really don't change the way they feel

The average person has an accurate understanding of the reasons for his or her behavior

Nobody's people won't make a move until they find out what other people think

The person with novel ideas is respected in our society

It's a rare person who will go against the crowd

If a student does not believe in cheating, she will avoid it even if she sees others doing it

The important thing in being successful nowadays is not how hard you work, but how well you fit in with the crowd

The average person will rarely express his or her opinion in a group when she sees others disagreeing with him or her

Most people will stick to their opinions if they think they are right, even if others disagree

The typical student will cheat on a test when everybody else does, even though s/he has a set of ethical standards.

Most people can make their own decisions, uninfluenced by public opinion.

Existential Progress and Potential

If a person tries hard enough, s/he will usually reach his or her goals in life.

Great successes in life (like, great artists and scientists, etc.) usually motivated by forces people are unaware of.

Attempts to understand ourselves are usually futile.

Most people have to rely on someone else to make their important decisions for them.

Most people have a good idea of what their strengths and weaknesses are.

There's little one can do to alter his or her fate in life.

If people try hard enough, wars can be prevented in the future.

Most people vote for a political candidate on the basis of unimportant characteristics such as his or her appearance or voice, rather than because of his or her stand on the issues.

The average person is largely the master of his or her own fate.

Our success in life is pretty much determined by forces outside of our control.

Most people have an unrealistically favorable view of their own capabilities.

Most people have a lot of control over what happens to them in life.

Most people have little influence over the things that happen to them.

In a local or national election, most people select a candidate rationally and logically.

**APPENDIX II
MEANS FOR ITTEND-CONFIRMED USE
PSYCHOLOGICAL ENGAGEMENT MEASURES**

	Cynicism	Detachment	Response/Engage
Strong Link			
High FWE			
Obligation	4.0	4.2	3.9
Control	3.9	4.2	4.3
Clarity	3.5	4.8	3.0
Low FWE			
Obligation	3.8	4.1	3.0
Control	3.4	3.6	3.8
Clarity	3.3	4.1	4.0
Weak Link			
High FWE			
Obligation	3.2	4.6	3.0
Control	4.2	3.8	3.4
Clarity	4.3	3.3	3.3

(Appendix continues)

Appendix E—continued

	Consentment	Dissemination	Responsibility
Low FWE			
Obligation	3.8	4.7	4.9
Control	4.7	3.4	3.1
Clarity	4.7	3.4	4.9
Office Control			
High FWE	4.4	3.8	4.0
Low FWE	3.0	3.4	3.7

I will now briefly describe the effects of each of these three components of psychological engagement. Each of these three components was analyzed in a $3 \times 2 \times 2$ ANOVA, just as were the other dependent measures. While the results for each component basically mirrored the results on the overall measures, there were a couple of differences that I will highlight.

Consentment. There was a main effect of strength of link, $F(1, 360) = 123.94$, $p < .0001$, with participants in the strong link condition perceiving greater commitment on the part of the animal character than participants in the weak link condition. There was also a main effect of type of responsibility information presented, $F(2, 360) = 7.41$, $p = .0005$, with participants receiving obligation information perceiving the character as less committed than participants receiving control information. However, these two main effects were qualified by a two-way interaction between them, $F(2, 360) = 18.19$, $p = .0001$. Specifically, participants in the weak obligation condition tended to perceive the character as less committed than participants in either the weak control or weak clarity conditions, both $g(2, 11) > 4$, both $g(2) < .01$. Likewise, participants in the strong obligation condition tended to perceive the character as more committed than participants in the strong clarity condition, $g(2) = 3.65$, $p = .05$. Thus, it does appear that information about reporter's obligation is a particularly important piece of information in perceptions of paternal commitment.

Disengagement. The pattern of results for this measure were similar to that of commitment. First, was a main effect of strength of link, $F(1, 360) = 34.50, p < .0001$, with participants in the strong link condition perceiving greater disengagement on the part of the central character than participants in the weak link condition. Second, was a main effect of type of responsibility information presented, $F(1, 360) = 4.71, p < .05$, with participants receiving obligation information perceiving the character as less disengaged than participants receiving either control clarity or no-responsibility information. Again, emerged a two-way interaction between these two variables, $F(1, 360) = 9.11, p = .0011$, and as with the commitment measure, participants in the obligation condition polarized their perceptions of disengagement relative to participants in the other experimental conditions. Specifically, participants in the weak obligation condition perceived the character as less disengaged than did participants in the weak control and weak clarity conditions, both $p(111) > .01$, both $p < .01$. While participants in the strong obligation condition perceived the character to be more disengaged than participants in either the strong control or strong clarity conditions, these differences did not reach significance, both $p(111) < .17$, both $p > .05$.

Responsibility. A different pattern of results emerged for perceptions of responsibility. There was a main effect of strength of link presented, $F(1, 360) = 35.49, p < .0001$, and as in the previous two measures, participants in the strong link condition perceived greater responsibility on the part of the central character than participants in the weak link condition. However, there was no effect of type of responsibility information presented, either alone or in combination with the other variables. Furthermore, also unlike the previous two measures, there was a main effect of FWE, $F(1, 360) = 12.21, p = .0004$, with high FWEs perceiving greater responsibility on the part of the central character than low FWEs. Thus, it appears that whereas information about an actor's obligations in a situation is influential in perceptions of the actor's commitment and disengagement in a situation, perceived endorsement of the FWE is an important influence on perceptions of an actor's responsibility in a situation.

Summary. Each component of psychological engagement yielded results similar to those found for the measure as a whole. For each component, there was a main effect of strength of link. For commitment and disengagement, there was an interaction between strength of link and type of responsibility information presented such that participants presented with weak obligation information perceived the character as less committed and disengaged on the task than participants in the other two weak link conditions. On responsibility, this interaction did not emerge, but a main effect of FWE did emerge, with high FWEs perceiving the character as more responsible than low FWEs. Thus, while high FWEs perceived the character as more psychologically engaged with the task, this perception seems to have been driven by the disavowing the character's perceived responsibility.

APPENDIX I
MEANS FOR BETWEEN-SCHOOL DIFFERENCES

Dependent Variables: Obligations

Source of Debt	Strength of Link Presented			Overall
	Strong	Weak	None	
Debtors	37	58	39	34
Parents	57	48	49	53
Overall	52	48	34	53

Dependent Variable: Control

Type of Responsibility Information Provided

Resource Used	Obligation	Control	Clarity	None	Overall
Excess	4.9	4.8	4.3	4.5	4.6
Private	4.3	5.2	5.6	5.8	5.7
Overall	5.6	5.0	4.9	5.1	5.2

Dependent Variables: Clarity

Scenario Band	Strong Link			
	Obligation	Control	Clarity	No Link
Strong	5.0	5.8	6.3	4.6
Weak	5.1	5.7	6.3	4.2
Overall	5.1	5.8	6.3	4.4

Scenario Band	Weak Link			
	Obligation	Control	Clarity	Overall
Strong	4.7	4.9	5.1	4.9
Weak	3.8	3.9	2.3	4.5
Overall	4.3	4.4	3.7	4.2

Emotional Variables, Psychological Engagement

Scenario Read	Strong Link			No Link
	Obligation	Control	Clarity	
Doris	17.8	17.6	18.4	16.9
Patrick	17.4	17.8	16.1	16.0
Overall	17.6	17.7	17.2	16.4

Scenario Read	Weak Link			Overall
	Obligation	Control	Clarity	
Doris	13.9	16.3	15.0	15.0
Patrick	14.1	15.3	14.9	14.7
Overall	14.0	15.8	15.0	14.9

Dependent Variable: Negative Effect on a Poor Performance

Resource Used	Strength of Link Presented			
	Strong	Weak	None	Overall
Goals	5.4	8.9	9.2	8.8
Patrols	11.0	8.4	10.5	9.8
Overall	10.3	8.2	9.9	9.2

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BIOGRAPHICAL SKETCH

Andrew H. Christopher was born on April 27, 1976, in Baton Rouge, Louisiana. He discovered his interest in psychology while taking an introductory class his freshman year only because the class met at a convenient time in his schedule. After receiving a B.S.A. from Barrow University in DeLand, Florida, Andrew received an M.S.A. from Southern Methodist University in Dallas, Texas. While in the graduate program for social psychology at the University of Florida, Andrew performed research in the area of applied social cognition with the guidance of Dr. Barry Schlenker and was actively involved in a variety of teaching-related activities. In August 1999, Andrew will begin a tenure-track assistant professor position at Anderson College in Anderson, South Carolina, where he plans to teach courses not only in social psychology, but also in introductory psychology, industrial/organizational psychology, cognitive psychology, developmental psychology, the history of psychology, and research methods. It is his ultimate career goal that he will be able to give to his students the many gifts his teachers have given to him. Upon graduating, Andrew hopes to continue his research in applied social cognition by investigating, for example, questions related to the effects of health care on evaluations of a target person's behavior, developmental differences in the conception of God and in motivation for involvement in religious activities, and, of course, the Protestant Work Ethic.

I certify that I have read this study and that in my opinion it conforms to acceptable standards of scholarly presentation and is fully adequate, in scope and quality, as a dissertation for the degree of Doctor of Philosophy.


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I certify that I have read this study and that in my opinion it conforms to acceptable standards of scholarly presentation and is fully adequate, in scope and quality, as a dissertation for the degree of Doctor of Philosophy.


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August 1995

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